# CLEARWATER COUNTY COUNCIL AGENDA August 08, 2017 9:00 AM

Council Chambers

4340 – 47 Avenue, Rocky Mountain House, AB

9:45 am Delegation: Kirby Bigchild, Executive Director, Rocky Native Friendship Centre

10:15 am Sgt. Terri Miller, Clearwater County Highway Patrol

11:00 am Sgt. Jim Lank, RCMP Sundre Detachment Commander and

Staff Sgt. Mark Groves, RCMP RMH Detachment Commander

- A. CALL TO ORDER
- **B. AGENDA ADOPTION**

#### C. CONFIRMATION OF MINUTES

1. July 25, 2017 Regular Meeting Minutes

#### D. PUBLIC WORKS

1. Range Road 4-3 (Gimlet Road)

#### E. MUNICIPAL

- Third Reading of Bylaw 1029/17 Corrections Bylaw
- 2. Bylaw 1030/17 Municipal Ward Bylaw Revision

#### F. CORPORATE SERVICES

1. Second Quarter Operating Financial Statement Report

#### G. DELEGATIONS

1. 9:45 am Rocky Native Friendship Centre

#### H. COMMUNITY & PROTECTIVE SERVICES

- 1. 10:15 am Clearwater County Highway Patrol Interim Report
- 2. 11:00 am RCMP Reports -

Sundre Detachment

Rocky Mountain House Detachment

# I. INFORMATION

- 1. CAO's Report
- 2. Public Works Director's Report
- 3. Councillor's Verbal Report
- 4. North Saskatchewan Watershed Alliance 2017 2018 Operating Plan & Budget and Financial Statements
- 5. Accounts Payable Listing
- 6. Councillor Remuneration

# J. IN CAMERA\*

1. Labour - Council

#### **K. ADJOURNMENT**

<sup>\*</sup> For discussions relating to and in accordance with: a) the Municipal Government Act, Section 197 (2) and b) the Freedom of Information and Protection of Privacy Act, Section 39 (1)(a) and section 40.

#### **TABLED ITEMS**

<u>Date</u> <u>Item, Reason and Status</u>

06/13/17 **213/17** identification of a three-year budget line for funding charitable/non-profit organizations'

operational costs pending review of Charitable Donations and Solicitations policy amendments.

06/13/17 **227/17** commenting and/or recommending amendments on the revised preliminary draft

Clearwater - North Rocky Major Area Structure Plan pending Councillors individual review.



PROJECT: Range Road 4-3 Gimlet Road						
PRESENTATION DATE: August 8, 2017						
DEPARTMENT:	WRITTEN BY: REVIEWED BY:					
Public Works	Erik Hansen	Rodney Boyko, Acting CAO				
BUDGET IMPLICATION:	N/A ☐ Funded by Dept. ☐	Reallocation				
<b>LEGISLATIVE DIRECTION</b> : □N	one   Provincial Legislation (cite	)⊠ County Bylaw or Policy				
"Road Surfacing and Other Majo	r Projects – Priority Setting" Policy					
STRATEGIC PLAN THEME: Managing Our Growth  PRIORITY AREA: Transportation  STRATEGIES: Support a transportation network that connects and moves residents and industry.						
ATTACHMENT(S): Correspondence from Ron Schultz						
Map of Subject Road, Road Surfacing and Other Major Projects – Priority Setting Policy						
<b>RECOMMENDATION:</b> That Council add Range Road 4-3 to the upcoming Intermunicipal Collaboration Framework (ICF) discussions with Lacombe and Ponoka Counties.						

**BACKGROUND:** Clearwater County recently received correspondence via email from Mr. Ron Shultz regarding Range Road 4-3 commonly known as the Gimlet Road. The correspondence was also sent to representatives of Ponoka County and Lacombe County. The email outlines Mr. Shultz's desire to have Range Road 4-3 paved from Hwy 12 north to Hwy 53.

As Council may be well aware, this unique road is shared by Ponoka, Clearwater and Lacombe County and has historically been a topic of conversation during different joint Council meetings. Clearwater County does not have any major capital upgrades planned for this road in the foreseeable future. Current policy states:

"Typically, additional paved or surfaced road infrastructure development will only be expanded through funding partnerships such as: Provincial or Federal grant(s), third party funding (e.g. industry) or local improvement tax."

Any major capital improvement would undoubtedly effect the adjacent municipality. Administration reached out to the Public Works Directors of each municipality in this regard. Herb Schwingel with Ponoka County has currently not responded. Phil Lodermeier with Lacombe County responded to our inquiry with the following reply.

Lacombe County Council has discussed this road numerous time over the last few years and they have concluded that we want to work with our neighbors to provide a consistent and reasonable level of service for the ratepayers of that area.

As is the case for all gravel roads, this road can be prone to damage depending on oil and other industry activity and weather and it is on our radar to monitor.

We currently have no capital plans for reconstruction or paving and traffic volumes do not warrant paving at this time.

We received the email from Mr. Schultz and investigated our current maintenance practices. On July 27<sup>th</sup> we once again inspected the road within our boundaries and found it to be in excellent condition. There was some minor washboard but nothing out of the ordinary given recent weather conditions.

We did some extensive repairs in the fall of 2015 and have no recorded complains since then (until Mr. Schultz). We are currently re-gravelling the road in its regular rotation and grade it about every two weeks.

Traffic volumes on our section of the road have been well below what we would normally require for paving and as such the discussion around the Council table is in regard to the level of service that we are able to provide, not only on this road, but to all of our ratepayers.

The possible positive component of this road is that the problem seems to be at least partially created by industry and if they were to step up and contribute to the solution, it may motivate our Council to once again review the project.

I'm sure that the Councils of all three jurisdictions will have further discussions and may be able to find some common ground or acceptable solutions.

Phil

Administration will follow up with Mr. Schultz following discussion by Clearwater County Council.

From: Ron Schultz >

**Sent:** Sunday, July 23, 2017 10:27 PM

To: herbschwingel@ponokacounty.com; dfreitag@lacombecounty.com;

plodermeier@lacombecounty.com; dkreil@lacombecounty.com; Division Seven - Pat Alexander;

NancyHartford@PonokaCounty.com; ponokacounty@ponokacounty.com

**Subject:** Range Rd 4-3

This is a note to address a very old and disturbing concern from the taxpayers of your corresponding counties. I have been asked to speak on their behalf, petitions are possible if required.

I want to bring bring forward a question as to what is the plan for the road named Gimlet Road for the future. All we ever hear is that no one can get the three counties to agree. Well that is absolutely absurd. Rg Rd 4-3 is the most neglected road and area in all three counties. Only because it falls on everyones fringe areas. This does not make the problem go away. This is not 1970 anymore, this is a very high heavy equipment traffic road which NEVER gets the benefit of a proper maintenance plan because all three counties are never on board. There are so many aspects of neglect that it should raise a flag to you all. The very reason it should be given priority is because the three counties can't schedule simultaneous maintenance. So pave and be done once and for all.

#### Facts:

- there are two major oil and gas facilities being serviced from this road.
- there are many compressor and oil batteries being serviced from this road (you will all have the numbers on your tax files)
- dozens of wells in this area
- The last 10 years has been the hottest Drilling and Completions area in Alberta. All this traffic funnels through on this road as it is the most direct and flat route
- there is a Hutterite Colony that has over 100 residents and too many large machines to count running trucks and equipment up and down this road
- there are three trucking companies based in the area running to and from on this road
- one of the largest private farms in Clearwater/Ponoka and Lacombe is central to this road beside the Hutterites
- there is no paved cut across from HWY 12 to the north to Hwy 53. Sec Hwy #766 to Hwy 22 are the only paved roads and they are separated by a distance of 45 km's with no cut across on extremely hilly and treacherous dead end roads.
- there have been several serious accidents where community children have died or been seriously injured due to road conditions
- there has been a near catastrophic failure when a NGL Tanker rolled on this road due to conditions
- Lacombe County portion has not had a good grading done in 2 years. What used to be wash board for 200 meters is now the entire 3 mile length
- Clearwater County actually reduced the width of the road that had already been brought up to grade a few years ago
- Ponoka came out and did road work but it is dangerous to travel on now as well. Pit run gravel that is too large

- On the few road counts that are always taken, they are at inappropriate times of the year and at low traffic times to skew the numbers I presume because those are not when the high traffic is experienced. Never done during harvest, community functions (rodeos) where 500 trucks and trailers as well as spectator traffic happen.
- We have a few of the last "Old Time Communities" left in the province that is active monthly "Gimlet" and "Leedale" and "Aurora". In all other areas Community spirit is dying it is very alive and active here.
- We have a near 100 year old church still active "Gimlet Missionary Church"
- The cost of vehicles and repairs is up 20X from 1970. A minimum trip for repairs to replace broken sensors, lights, windshields and paint jobs is \$1000's of dollars
- the tax rate is the same as if we lived on pavement so there is no break to the Taxpayers. Every repair is nearly equal to a 1/2 years tax rate. Just got a rock in the radiator \$1500.00.
- I have spoke with Reeves from different counties and they say that pavement is the cheapest and most effective means of road maintenance especially in areas where there is such significant overlap.
- Clearwater County Division Seven has the lowest amount of pavement in the entire Clearwater County
- Elections are coming up and the Taxpayers in this area is very disgruntled with the support from their respective Councillors (inside scoop)
- Secondary Hwy #761 has been strategically relocated to the North 3 times by Alberta Transportation. It is presently designated travelling south across unimproved swamp land. RG RD 5-2?? This will never materialize. Rg Rd 4-4 has already been brought up to grade.
- Livestock being pastured along these roads are constantly standing in dust and having to breathe which can not be ideal conditions
- the notion of winter gravelling being effective leaves one to wonder why aren't our roads 10 feet higher by now?

#### Fiction;

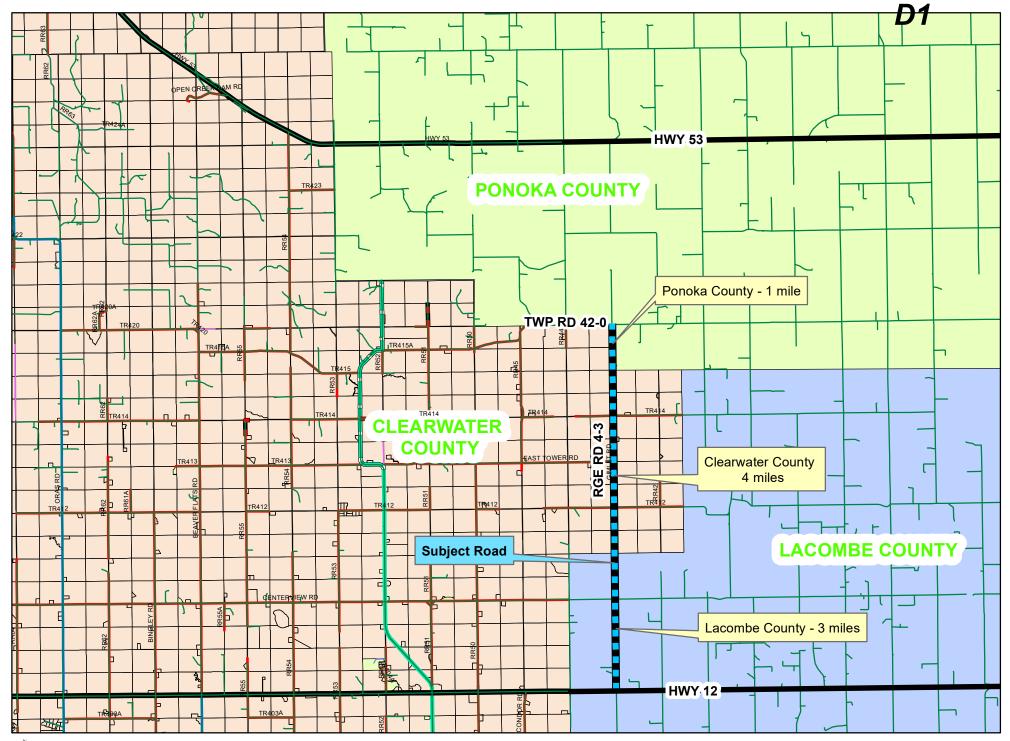
- gravel roads are the cheapest to maintain, this is only true if you do no upkeep
- it is impossible to get three counties to agree. Surely this can't be true with todays technologies. Conference Calls? Video Conferencing?
- the Taxpayers/voters are satisfied, as Councillors you have been elected to represent your Divisions first!! They are not satisfied!

Can you Respective Councillors please stand up for your areas respectively and ensure that we are being looked after and not ignored. We require a paved cut across from HWY 12 to HWY 53. In the interim that road should see a grader at a minimum of 3 graders (3 counties) scheduled every 3 days as after the grader does actually come to the area it is wash board within 3 hrs. Test my theory and prove me wrong. I travel all over all of these three counties and no where have I found roads as poor. Ponoka seems to have no problem paving roads that go no where NE of Rimbey so I'm sure that can find monies for this area. Clearwater County Councillor/Reeve Pat Alexander said (and I have it in writing) that they would be open to the sharing of costs if neighbouring Counties would support as well and get on board. Next I would suggest that Alberta Transportation be brought on board and re-designate Rg Rd 4-4 as Secondary Hwy #761 and pave their portion to Hwy 53. By grouping all 4 groups it would be the most cost effective and cheapest 20 miles of pavement this country has seen. Surely this isn't impossible. Lacombe County is paving all over to accommodate tourists for 3 months of the year around Gull Lake.

If petitions are required to demonstrate the sincerity being implied here we can make that happen as well.

Please forward to anyone who I have missed.

**Ron Schultz** 





# Clearwater County

#### **ROAD SURFACING AND OTHER MAJOR PROJECTS - PRIORITY SETTING**

**EFFECTIVE DATE:** August 26, 2003

Revised date: July 29, 2010, May 28, 2013

**SECTION:** Public Works

#### **POLICY STATEMENT:**

To guide administration in making recommendations to Council and to assist Council in determining road surfacing priorities in the County.

#### PROCEDURE:

- 1. The primary priority for the existing surfaced road network will be to the development of ban free road structures.
- 2. Typically, additional paved or surfaced road infrastructure development will only be expanded through funding partnerships such as: Provincial or Federal grant(s), third party funding (e.g. industry) or local improvement tax.
- 3. The maintenance overlays will be reflected on a priority list with a 3 year paving capital budget, as well as a 7 year forecast being used to assist in capital and financial planning.
- 4. Depending on the construction techniques utilized and the availability of funds, subgrade preparation work and surfacing work may occur in the same construction year.
- 5. All new asphalt surfaced road structures shall be constructed as to achieve a weight allowance minimum of 100% during ban season.
- 6. To assist in establishing a priority list the following factors will be considered.
  - Provides network links to areas of the municipality, between the Province's Provincial Highways and to other municipalities;
  - Provides for a fair distribution of paved surfaces throughout the settled or sparsely settled portions of the municipality;
  - Cost benefits of installing a paved surface as opposed to maintaining a highly used gravel road.
- 7. Notwithstanding other sections of this policy, council will also prioritize major projects that will be worked on as funds and opportunities present themselves. This list will include only paving projects or major grading/regravelling projects in more remote areas of the County.
  - To assist in planning and pursuing projects of this nature council will annually place approximately \$ 300,000 in the annual municipal budget. This money may be used for upgrades to these roads, for cost sharing with industry or the Provincial Government, or it may be placed in a reserve for future use.

Roads that may be eligible for funding under this program include:

- Red Deer River Access Road
- North Fork road
- O'Chiese Road
- Chungo Road
- Swan Lake Road
- Cutoff Creek Road
- 8. Construction standards will be established by Council on a recommendation from the Director, Public Works for each project through criteria set out in the Clearwater County Road Standards Policy. In determining these standards consideration will be given to the long term road utilization.



PROJECT: Third Reading of Bylaw 1029/17 – Corrections Bylaw							
PRESENTATION DATE: August 8, 2017							
DEPARTMENT: MUNICIPAL	WRITTEN BY: REVIEWED BY: Christine Heggart Rodney Boyko, Acting CAO						
BUDGET IMPLICATION:	N/A ☐ Funded by Dept. ☐	Reallocation					
LEGISLATIVE DIRECTION: ⊠ MGA Section 63/64							
STRATEGIC PLAN THEME: Well Governed and Leading Organization  PRIORITY AREA:  STRATEGIES:							
ATTACHMENT(S): Draft 1029/17 Corrections Bylaw							
RECOMMENDATION:  1. That Council grants third	d reading of Bylaw 1029/17 – C	orrections Bylaw.					

# **BACKGROUND:**

On July 25, 2017, Council reviewed and provided first and second reading to Bylaw 1029/17, the "Corrections Bylaw", to authorize revisions to existing County bylaws, to correct clerical, grammatical and typographical errors (as per Section 63 of *Municipal Government Act* (MGA)).

In order to amend any bylaw, a bylaw adopting revised bylaws is required (as per Section 64 of the MGA) and it must be certified by the Chief Administrative Officer that the proposed revised bylaw has been revised in accordance with the bylaw authorizing the revision (this 1029/17 Corrections Bylaw).

# **BYLAW NO. 1029/17**

BEING A BYLAW OF CLEARWATER COUNTY, IN THE PROVINCE OF ALBERTA, ENACTED FOR THE PURPOSE OF AUTHORIZING THE CORRECTION OF CLERICAL, GRAMMATICAL AND TYPOGRAPHICAL ERRORS TO CLEARWATER COUNTY BYLAWS.

**WHEREAS** Section 63 of the *Municipal Government Act*, R.S.A. 2000 Chapter M-26, as amended, provides that a Council may by bylaw authorize the revision of all or any of the bylaws of the municipality;

NOW THEREFORE, upon compliance with the relevant requirements of the *Municipal Government Act*, the Council of the Clearwater County, Province of Alberta, duly assembled, enacts as follows:

# 1. TITLE

1.1. This Bylaw may be referred to as the "Bylaw Correction Bylaw".

#### 2. PURPOSE OF THE BYLAW

2.1 The purpose of this Bylaw is to simplify the bylaw revision process by authorizing the Chief Administrative Officer or his/her Designate to correct clerical, grammatical and typographical errors in County bylaws.

## 3. **DEFINITIONS**

In this Bylaw:

- 3.1 "Act" means the Municipal Government Act, R.S.A. 2000, Chapter M-26
- 3.2 "Chief Administrative Officer" or "CAO" means the person appointed by Council to the position in accordance with Section 206 of the Act.
- 3.3 "County" means Clearwater County;
- 3.4 "Designate" means the person authorized by the Chief Administrative Officer to carry out the actions authorized by this Bylaw.

# 4. AUTHORIZED CORRECTIONS

- 4.1 The Chief Administrative Officer or his/her Designate are hereby authorized to correct clerical, grammatical and typographical errors to County bylaws.
- 4.2 Corrections made to bylaws shall not alter the substance nor intent of the original bylaw.

# 5. EFFECTIVE DATE

5.1 This Bylaw comes into force and effect upon third and final reading.

READ A FIRST TIME this 25th day of July A	A.D., 2017.
-	REEVE

ACTING CHIEF ADMINISTRATIVE OFFICER

READ A SECOND TIME this 25 <sup>th</sup> day of July A.D., 2017.
REEVE
ACTING CHIEF ADMINISTRATIVE OFFICER
READ A THIRD AND FINAL TIME this day 8 <sup>th</sup> of August A.D., 2017.
REEVE





PROJECT: Bylaw 1030/17 - Municipal Ward Bylaw Revision							
PRESENTATION DATE: August 8, 2017							
DEPARTMENT:	WRITTEN BY: REVIEWED BY:						
MUNICIPAL	Christine Heggart	Rodney Boyko, Acting CAO					
BUDGET IMPLICATION:	N/A ☐ Funded by Dept. ☐	Reallocation					
<b>LEGISLATIVE DIRECTION:</b> ⊠ M	IGA Section 63/64						
STRATEGIC PLAN THEME: Well Governed and Leading Organization	PRIORITY AREA:	STRATEGIES:					
ATTACHMENT(S): Bylaw 967/12							
RECOMMENDATION:							
<ol> <li>That Council grants first, second and third reading of Bylaw 1030/17, a bylaw to authorize the revision of a typo in Bylaw 967/12 Municipal Ward Bylaw.</li> </ol>							

# **BACKGROUND:**

Following review of the Municipal Ward Bylaw at their July 25, 2017 meeting, Council directed Administration to develop a bylaw to revise a typo in the description of Schedule B, Division 7.

Attached for Council review and consideration is draft Bylaw 1030/17, a bylaw to revise Bylaw 967/12.

#### **BYLAW NO. 1030/17**

A BYLAW OF CLEARWATER COUNTY, IN THE PROVINCE OF ALBERTA, AUTHORIZING THE REVISION OF BYLAW 967/12, A BYLAW TO ESTABLISH WARD BOUNDARIES FOR THE COUNTY AND TO ESTABLISH THE NUMBER OF COUNCILLORS TO SERVE ON THE COUNTY COUNCIL.

WHEREAS, Section 63 of the *Municipal Government Act* authorizes a Council to revise municipal bylaws in order to correct clerical, grammatical and typographical errors and to make changes without changing the substance to bring out more clearly the meaning of a bylaw;

AND WHEREAS, Section 64 of the *Municipal Government Act* authorizes bylaw adopting revised bylaw, if certified by the Chief Administrative Officer that the proposed revised bylaw has been revised in accordance with the bylaw authorizing the revision (Clearwater County Bylaw 1029/17).

NOWTHEREFORE, be it resolved that the Council of Clearwater County, Province of Alberta, duly assembled, does hereby enact as follows:

- 1. That Bylaw 967/12 be revised as follows:
  - a. Delete the following description for Division 7, under Schedule B:

"Commencing at the southeast corner of S.E. 29-41-04-w5th then west along southerly boundary of Highway 12 to the west bank of the North Saskatchewan River, then northerly along the North Saskatchewan River to the northern County boundary within the N.E 13-47-08-w5th, then south along the County boundary to the northeast corner N.E. 36-44-08-w5th, then east to the northeast corner of N.E. 36-40-05-w5th, then south following the County Boundary to the point of commencement."

b. Replace the deleted portions with the following:

"Commencing at the southeast corner of S.E. 29-40-04-w5th then west along southerly boundary of Highway 12 to the west bank of the North Saskatchewan River, then northerly along the North Saskatchewan River to the northern County boundary within the N.E 13-47-08-w5th, then south along the County boundary to the northeast corner N.E. 36-44-08-w5th, then east to the northeast corner of N.E. 36-40-05-w5th, then south following the County Boundary to the point of commencement."

2. This Bylaw shall have force and take effect on the final reading thereof.

Read a first time this 8th day of August, 2017.

Read a second time this 8<sup>th</sup> day of August, 2017.

Permission for third reading granted this 8<sup>th</sup> day of August, 2017.

Read a third and final time this 8th day of August, 2017.

REEVE		

#### **BY-LAW NO. 967/12**

#### Clearwater County - Municipal Ward By-law

BEING A BYLAW OF CLEARWATER COUNTY (HEREINAFTER REFERRED TO AS "THE COUNTY"), IN THE PROVINCE OF ALBERTA, TO ESTABLISH WARD BOUNDARIES FOR THE COUNTY AND TO ESTABLISH THE NUMBER OF COUNCILLORS TO SERVE ON THE COUNTY COUNCIL

WHEREAS, Section 143(4) of the Municipal Government Act enables a Council to pass a bylaw specifying the number of Councillors to serve on the County Council; and

WHEREAS, Section 148(1) enables a Council to pass a bylaw requiring each Councillor to be nominated by ward and that each Councillor shall serve as the Councillor for the ward in which they were nominated; and

WHEREAS, Section 148(2) of the Municipal Government Act enables a Council to pass a bylaw to establish ward boundaries for its municipality, including the number of wards and the respective numbers for each ward in the County; and

WHEREAS, it is deemed desirable to establish new ward boundaries for the County.

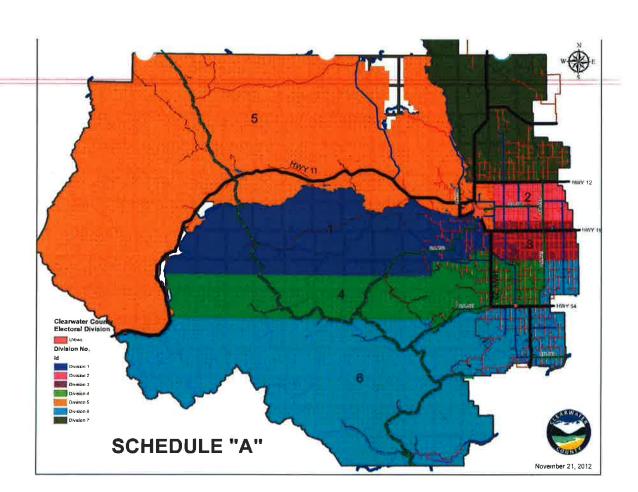
NOW THEREFORE, under the authority, and subject to the provisions of the Municipal Government Act, the Council for Clearwater County, in the Province of Alberta, enacts as follows:

- The County shall be divided into seven (7) wards as described on the attached map Schedule "A" and described on Schedule "B", and shall exclude any and all incorporated municipalities or First Nation Reserves situated therein.
- The number of each ward shall be as per attached Schedule 'A', and one
   (1) Councillor shall be elected from each ward to form a Council of seven
   (7) members.
- All existing Councillors at the time of passing this by-law shall remain Councillors for County and continue to represent their respective and current wards until the next general election following the adoption of this by-law.
- All Councillors must be elected and nominated in accordance with the Local Authorities Election Act.
- 5. This bylaw takes effect on the final passing thereof.
- 6. Any and all previous by-laws or Ministerial Orders referring to ward boundaries and council size in the County are hereby rescinded.

Page Two
his 27 <sup>th</sup> day of November, A.D., 2012.
REEVE CHIEF ADMINISTRATIVE OFFICER
E this_26 day of _February, A.D., 2013.  NAL TIME this _26 day of _February, A.D., 2013

REEVE

CHIEF ADMINISTRATIVE OFFICER



BY-LAW NO. 763/03 - Schedule "B"

**Description of Clearwater County Wards** 

Division 1 shall be described as all the lands within a boundary described as follows:

Commencing at the northeast corner of N.E. 36-38-07-w5th then west following Highway 11 to the southern boundary of Town of Rocky Mountain House, then west following the southerly and westerly boundaries of the Town of Rocky Mountain House to Highway 11A, then west along the southerly boundary of Highway 11A continuing west on County road to the junction of Highway 11A and County road "Old 11A", then west on Old 11A to the westerly boundary of N.W. 05-40-09-w5, then south to the North Saskatchewan River, then south-westerly along the east bank of the North Saskatchewan River/Lake Abraham to Twp. Road 37-3, then east to the northeast corner of N.E. 13-37-9-w5, then north to Twp. Road 38-0, then east to the Rge. Rd. 7-4A, then north to Twp. Road 38-2 to the westerly boundary of Highway 22, then north to the point of commencement;

Division 2 shall be described as all the lands within a boundary described as follows:

Commencing at the northeast corner of N.E. 20-40-04-w5th, then west along the southerly boundary of Highway 12 to the junction of Highway 12 and the Tiami Road, then south along the westerly boundary of the Tiami Road to Twp. Road 39-2 then east to the County boundary, then north following the County boundary to the point of commencement;

Division 3 shall be described as all the lands within a boundary described as follows:

Commencing at the northeast corner of the N.E. 11-39-04-w5th, then west along Twp. Road 39-2 to the westerly boundary of the Tiami Road, then south along the Tiami Road to Highway 11, then west along the southern boundary of Highway 11 to the junction of Highway 11 and Highway 22, then south along westerly boundary of Highway 22 to the Angle Road, then south-easterly along the south boundary of the Angle Road to the junction of the Angle Road and the Arbutus Road, then east along Twp. Road 38-0 to the County Boundary then north following the County boundary to the point of commencement;

Division 4 shall be described as all the lands within a boundary described as follows:

Commencing at the northeast corner of N.E. 12-38-07-w5th then west along Twp. Road 38-2 to Range Road 7-4A, then south to Twp. Road 38-0, then west on Twp. Road 38-0 to the northeast corner of N.E. 36-37-09-w5, then south to NE 13-37-9-w5, then west on Twp. Road 37-3 to the easterly bank of Lake Abraham, then south to Twp. Road 36-0, then east to the northeast corner of NE 36-35-09-w5, then south to the Clearwater River, then north-easterly following the westerly bank of the Clearwater River to Highway 54, then east on Highway 54 to the Junction of Highway 54 and Secondary Highway 761, then north on Secondary Highway 761 to Twp. Road 38-0, then west on Twp. Road 38-0 to the Angle Road, then north-westerly following the southerly boundary of the Angle Road to the westerly boundary of Highway 22, then north to the point of commencement;

Division 5 shall be described as all the lands within a boundary described as follows:

Commencing at the westerly bank of the North Saskatchewan River within N.E. 31-44-08-w5th, then west to the Jasper Park Boundary, then south along County Boundary to the southerly bank of the North Saskatchewan River, then east along the North Saskatchewan River to the westerly boundary of N.W. 05-40-09-w5, then north to County Road "Old 11A", then east along the southerly boundary of Old 11A to the junction of Old 11A and Highway 11A, then east along the southerly boundary of Highway 11A to the Town of Rocky Mountain House, then south following the westerly and southerly boundaries of the Town of Rocky Mountain House to Highway 11, then east along the southerly boundary of Highway 11 to the junction of Highway 11 and Tiami Road, then north along the westerly boundary of the Tiami Road to Highway 12, then west to westerly bank of the North Saskatchewan River, then north to the point of commencement;

Division 6 shall be described as all the lands within a boundary described as follows:

Commencing at the northeast corner of the N.E. 36-37-04-w5th then west on the Evergreen Road to Secondary Highway 761, then south along the westerly boundary of Secondary Highway 761 to Highway 54, then west along southerly boundary of Highway 54 to the Clearwater River, then south-westerly along the northern bank of the Clearwater River to the westerly boundary of S.W. 19-35-08-w5th, then north to the northeast corner of the N.E. 36-35-09-w5th, then west along Twp. Road 36-0 to the easterly bank of the North Saskatchewan River, then southwest following the North Saskatchewan River to the Banff Park Boundary, then south and east along the Clearwater County boundary to the point of commencement;

Division 7 shall be described as all the lands within a boundary described as follows:

Commencing at the southeast corner of S.E. 29-41-04-w5th, then west along southerly boundary of Highway 12 to the west bank of the North Saskatchewan River, then northerly along the North Saskatchewan River to the northern County boundary within the N.E 13-47-08-w5th, then south along the County boundary to the northeast corner N.E. 36-44-08-w5th, then east to the northeast corner of N.E. 36-40-05-w5th, then south following the County Boundary to the point of commencement.



PROJECT: Second Quarter Operating Financial Statement Report							
PRESENTATION DATE: August 8, 2017							
DEPARTMENT:	ARTMENT: WRITTEN BY: REVIEWED BY:						
Corporate Services	Rhonda Serhan	Rodney Boyko, Acting CAO					
BUDGET IMPLICATION:	N/A ☐ Funded by Dept. ☐	Reallocation					
<b>LEGISLATIVE DIRECTION</b> : □N	one ⊠ Provincial Legislation (cite	) □ County Bylaw or Policy (cite)					
MGA Section 208 (1)							
STRATEGIC PLAN THEME: PRIORITY AREA: STRATEGIES:							
ATTACHMENT(S): Statement of Financial Position, Statement of Operations and Schedule of Segmented Disclosure for June 30							
RECOMMENDATION: That Council receives the 'Second Quarter Operating Financial Statement Report' for information as presented.							

#### **BACKGROUND:**

Attached are the second quarter financial statements for 2017.

The **Statement of Financial Position** is Clearwater County's financial status at a point in time as far as assets and liabilities are concerned. This gives the user information about what is owned and owed by the County, as well as investment amounts. These are for the first 2 quarters to June 30<sup>th</sup>. Some items to note here are:

- 1. Cash is up over last year, due to the carryover of some projects in 2016 to 2017, specifically the MSI grant that is in deferred revenue.
- 2. Taxes receivable is down over last year, due to the amount of tax levied in 2017 vs 2016 is down.
- 3. Accounts payable and accrued liabilities are down compared with 2016, due to timing.
- 4. Deferred revenue is the MSI grant that was deferred until the north quarter development project progresses.
- 5. The Tangible Capital Asset or TCA item is the largest item on this statement. This shows the net book value of the assets owned by the county, including, but not limited to roads, bridges, water and waste water infrastructure, facilities and equipment. The TCA value went down due to the amortization amount, or the

estimated useful life of the assets spent, in 2016 was higher than the amount spent on replacement or additional assets.

The **Statement of Operations** is the statement that tracks monies earned and spent over a certain period of time. This statement is for the January through June period and some items to note are:

- Taxes are levied in May, for the entire year, so you are seeing the entire levy in the Net municipal property taxes line. There have been minor adjustments to assessment since the tax rate bylaw, resulting in slightly less tax being levied than what was included in budget. Again, the taxes levied in 2017 are significantly lower than what was levied in 2016.
- User fees and sales of goods have already surpassed 2016, and will continue to rise with Nordegg lots sales staying steady and the sale of chemical happening into July and August.
- 3. Well Drilling Equipment tax continues to be up over 2016 at this time last year. Again, this is very unpredictable revenue, however activity does seem to be up over last year.
- 4. Some of our expenses are annual, for example the contribution to the town and village's recreation programming and Clearwater County's portion of the Airport expenses. You won't see those expenses come in until December of 2017.
- 5. Waste management was typically being billed annually in the fall, once tax levies were in place, however the Waste Authority has changed their billing to quarterly, to better manage their cash flow requirements.

Revenue and Expense is where we would expect it to be at this time of year, things are picking up for our teams out in the field and we are enjoying a productive construction season.

The last document is the **Schedule of Segmented Disclosure**. This document breaks down the revenue and expenses into different categories, as well as by department. This statement is again for a specific period of time and includes the January through June period. Some items to note here are:

- 1. General government includes administration as well as legislative services and now shows taxes levied in May.
- 2. Protective Services includes Regional Fire, the CPO officers as well as emergency management, and animal control.
- 3. Transportation services includes all the expenses to maintain our infrastructure, and will typically be the largest department.

Currently Clearwater County is in a very stable position financially and there are no surprises in the numbers at this time.

# Clearwater County Unaudited Consolidated Statement of Financial Position As At June 30

FINANCIAL ACCETO	2017 \$	2016
FINANCIAL ASSETS		
Cash and temporary investments Receivables	56,067,415	51,700,034
Taxes and grants in place of taxes Trade and other receivables	59,463,986 682,728	60,949,843 657,197
Land held for resale inventory Investments	2,278,818 247,239	2,409,046 193,208
	118,740,186	115,909,328
LIABILITIES		
Accounts payable and accrued liabilities Deposits	9,745,081 15,200	11,952,112 31,800
Deferred revenue	6,001,692	820,462
Employee Wage & Benefit Liabilities	800,700	674,310
Long-term debt	3,092,383	3,414,412
	19,655,056	16,893,096
NET FINANCIAL ASSETS	99,085,130	99,016,232
NON-FINANCIAL ASSETS		
Tangible capital assets	352,106,669	357,224,177
Inventory for consumption	3,731,341	3,678,127
	355,838,010	360,902,304
ACCUMULATED SURPLUS	454,923,140	459,918,536

# Clearwater County Unaudited Consolidated Statement of Operations For the six months ending June 30

	BUDGET 2017	ACTUAL To June 30 2017	ACTUAL To June 30 2016
REVENUE			
Net municipal property taxes User fees and sales of goods Government transfers for operating Investment income Penalties and costs of taxes Municipal Reserve contribution Licenses and permits Well drilling taxes Fines Rentals Other	43,050,000 994,275 227,000 810,000 100,000 20,000 47,000 1,500,000 275,000 232,100 556,750	42,922,630 843,060 221,535 492,939 1,505 0 27,150 895,705 190,044 161,154 111,029	45,364,621 639,687 13,998 384,490 (39,972) 15,323 34,170 477,827 168,746 149,686 103,601
Total Revenue	47,812,125	45,866,751	47,312,177
EXPENSES			
Legislative Administration Assessment Fire, ambulance and protective services Public works - general Roads, streets, walks and lighting Facilities Water supply and distribution Wastewater treatment and disposal Waste management Airport Community Programming (SRO, FCSS, Senior Funding etc) Agricultural services Land use planning, zoning and development Parks and recreation Culture Contingency	626,750 3,707,600 809,705 3,030,537 2,354,943 10,351,884 1,044,270 121,900 244,800 2,314,387 64,000 862,424 2,366,077 3,683,991 2,335,222 527,887 680,600	147,359 1,834,274 238,698 1,335,522 477,955 3,899,668 343,997 40,204 60,812 553,241 0 257,962 996,451 727,979 81,700 306,603 0	161,408 1,684,918 269,730 1,296,203 780,867 3,565,357 342,288 54,765 43,484 2,600 0 396,992 982,643 605,464 50,888 276,096
Total Expenses	35,126,977	11,302,423	10,513,701
Annual Operating Surplus before Other	12,685,148	34,564,328	36,798,476

# Clearwater County Unaudited Schedule of Segmented Disclosure For the six months ending June 30

	General Government	Community Services \$	Protective Services \$	Transportation Services \$	Planning & Development \$	Recreation & Culture	Environmental Services	Agricultural Services \$	Total \$	Budget \$
REVENUE										
Net municipal taxes User fees and sales of goods Government transfers for operating Investment income	42,922,630 4,970 199,535 492,939		22,000	229,074	322,866		58,333	227,131	42,922,630 842,373 221,535 492,939	43,050,000 986,775 227,000 810,000
Well drilling taxes Other revenue	895,705 92,602		267,416	25,898	96,031		1,800	7,822	895,705 491,568	1,500,000 1,238,350
	44,608,381		289,416	254,972	418,897		60,133	234,953	45,866,751	47,812,125
EXPENSES										
Salaries, wages and benefits Contracted and general services Materials, goods and utilities Transfers to other governments Transfers to local boards and agencies	1,399,768 556,864 177,308 1,677	40,807 472 408	826,504 219,182 289,836	1,658,423 1,918,090 1,334,036	433,969 139,595 9,311	67,862 3,913 3,403	31,911 589,328 33,017	550,826 212,483 233,143	5,010,070 3,639,926 2,080,462 1,677	12,214,369 12,217,034 5,085,270 64,000 84,653
Transfers to individuals and organizations Interest on long-term debt Other expenses	37,317	151,078 65,198		1 <u>6</u>	250	313,125			501,520 65,198 3,572	4,627,913 127,138 706,600
	2,176,256	257,962	1,335,522	4,910,550	583,125	388,303	654,256	996,451	11,302,424	35,126,977
NET REVENUE (EXPENSE) BEFORE AMORTIZATION	42,432,125	(257,962)	(1,046,106)	(4,655,578)	(164,228)	(388,303)	(594,123)	(761,499)	34,564,327	12,685,148



PROJECT: Delegation - Rocky Native Friendship Centre						
PRESENTATION DATE: August 8, 2017						
DEPARTMENT: Community and Protective Services  WRITTEN BY: Whitney Wedman  REVIEWED BY: Rodney Boyko, Acting CAO						
BUDGET IMPLICATION:						
LEGISLATIVE DIRECTION: □No	one    Provincial Legislation (cite)	□ County Bylaw or Policy				
"Council and Board Remuneration	າ"					
STRATEGIC PLAN THEME: Community Well-Being  PRIORITY AREA: 3.1 Sustain the recreation, cultural and quality of life needs of the community  STRATEGIES: 3.1.2						
RECOMMENDATION: 1. That Council receives the Rocky Native Friendship Centre Delegation's information as						

- presented.
- 2. That Council authorizes councillor(s) attendance at the Opening Ceremonies for the Alberta Native Friendship Centre Association's Annual General Meeting on September 16, 2017.

#### **BACKGROUND:**

The Rocky Native Friendship Centre's (RNFC) mission is 'to strengthen Aboriginal cultural awareness; and, improve the quality of life for Aboriginal people in an urban environment by supporting self determined activities which encourage equal access to, and participation in, Canadian society'.

RNFC is one of 20 Aboriginal Friendship Centres located in Alberta that are represented and supported by the Alberta Native Friendship Centre Association. This year, RNFC is hosting the Association's annual general meeting in Rocky Mountain House on September 14 – 17.

Kirby Bigchild, Executive Director for RNFC, is here today to extend an invitation to the Reeve, and/or a councillor(s) if the Reeve is unavailable, to attend the meeting's Opening Ceremonies. As per the 'Councillor and Board Remuneration' policy, if the Reeve is unavailable to attend, a motion authorizing councillor(s) attendance is required.



PROJECT: Clearwater County Highway Patrol Interim Report and May Long Weekend Report Summary					
PRESENTATION DATE: August 8, 2017					
DEPARTMENT: Community and Protective Services		WRITTEN BY: Sgt. Terri Miller		REVIEWED BY: Rodney Boyko, Acting CAO	
BUDGET IMPLICATION:					
<b>LEGISLATIVE DIRECTION:</b> ⊠None □ Provincial Legislation (cite) □ County Bylaw or Policy (cite)					
STRATEGIC PLAN THEME: Community Well Being	3.2 bu	PRIORITY AREA: 3.2 Create a safer community through building a sense of belonging and community pride.		STRATEGIES: 3.2.4 Continue to support the County Community Peace officer program and support partnerships with the RCMP and other agencies, with respect to infrastructure protection and safety of the travelling public	
RECOMMENDATION: That Council receives the Clearwater County Highway Patrol Interim Report					
and May Long Weekend Report Summary for information as presented.					
ATTACHMENT(S): Jan-June 2017 Highway Patrol Interim Report and					
'2017 May Long Weekend Joint Operation' Report Summary (PowerPoint)					

## **BACKGROUND:**

The Clearwater County Highway Patrol department is presenting their semi-annual report to Council covering the period from January to June. The summary will give Council an overview of the activities and statistics of the officers for this period and give Council the opportunity to ask questions and make enquiries regarding the Community Peace Officer (CPO) program.

We have also attached a summary power point presentation of the activities on the May long weekend based on the statistics and information gathered by Don Livingston from Alberta Environment and Parks. This report may be used by Council for public distribution.



# JAN – JUNE 2017 REPORT TO COUNCIL



# Officer Training/Recertification

Clearwater County Highway Patrol officers are highly trained and experienced in a number of areas.

Officers are required to re certify in a number of key areas each year.

PPCT (Pressure Point Control Tactics), CVSA (Commercial Vehicle Safety Allicance), EVOC (Emergency Vehicle operations), UTV/ATV, baton, OC and ICS.

Sgt Miller received a scholarship from "Winning Minds" to attend the ILEETA (International Law Enforcement Trainers Association) seminar, the training was all instructor level certification and will be a great asset for the Clearwater team.

Persuasive Readiness
Leadership as a Supervisor
OC Instructor
Below 100 Instructor
Narcan Instructor
Tactical ground fighting Instructor





# **Public/Industry Relations**

Banff Disaster Forum

Officers participated and assisted with the:

Caroline and Rocky Mountain House parade
Highway cleanup
Positive Ride
Sasquatch Program
May long weekend task force
Calgary and Red Deer and Clearwater CVSA inspections,
Rural Crime Watch (Gwendale, Leslieville, Clearwater)
Clearwater Rural Crime Watch Trade Show
Rocky Mountain House Safety Days
Spring Industry training
CCPAC



Group of 25 riders that all got Positive Tickets....great job!!!!

Some not so happy clients



Officers have been conducting a number of Industry training seminars throughout the county. The response from the participants and managers of the companies that have been involved has been very positive with a number of them requesting officers return at a later date for more training.

Working with the community is a large part of the roles and responsibilities of the Clearwater Officers. Officers conducted extra patrols to ensure the safety of the 2017 Highway Cleanup crews.



Highway Cleanup crews

The Peace Officers were a big hit at the 2017 Safety Day in May, the sunglasses and police Stetsons are the new fashion statement with kids and adults of all ages.



HP Glasses are styling



Jason showing off the new hats for HP



Even the teenagers love the new hats!

# 20 year Long Service Medal

Sgt Miller was awarded the Alberta Peace Officer Long Service Medal in Feb. This medal is awarded to Peace Officers that have completed 20 years of service. 15 years of her service has been dedicated to serving the Clearwater County Community.



## Infrastructure Protection

Overloads continue to be a concern, there have been 31 overloads as of June 30. Largest over load was 14490 kgs over on the restricted bridge. (other larger overloads include 8800 and 5600 kgs over)

Officers continue to monitor the traffic over the James River Bridge, 4 bridge overloads. Mountainview County has also been monitoring the bridge when they are in the area.



County roads are not parking lots



This can be very dangerous to motoring pubic

# **Commercial Vehicle Safety**

Officers are required to complete a minimum of 32 inspections each calendar year to stay certified. Clearwater County has 2 officers that are currently certified inspectors. To ensure the safety of the public officers conduct numerous inspections throughout the Province. CVSA checks were conducted within Clearwater County and Rocky Mountain House this year. Out of Service rate of 41%. This is slightly lower than the provincial average indicating our program locally may finally be working. Officers must re certify yearly to keep this designation.







Brakes not set (no brakes)

### **May Long Weekend**

Annual Report attached

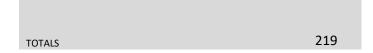
# **PERMITS**

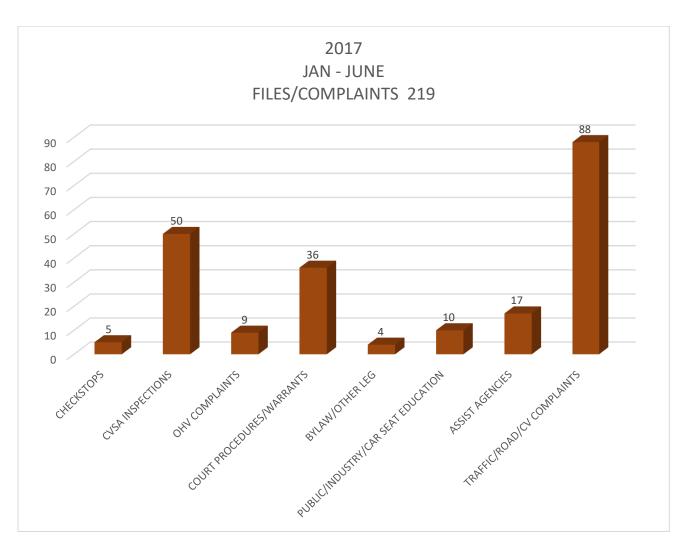
The number of permits issued from this year is above 50% of the total that was issued in 2016. This is showing that permitted loads have not dropped off due to the economic situation but have increased slightly from last year. If trend continues for the year we should be above 2016 or equal to.

	2017 end Jun	2016	% of total for 2016
RUA	280	506	55%
Loads/RUA	45983	84787	54%
Single Trip	4012	2441	66%

## **FILES/COMPLAINTS**

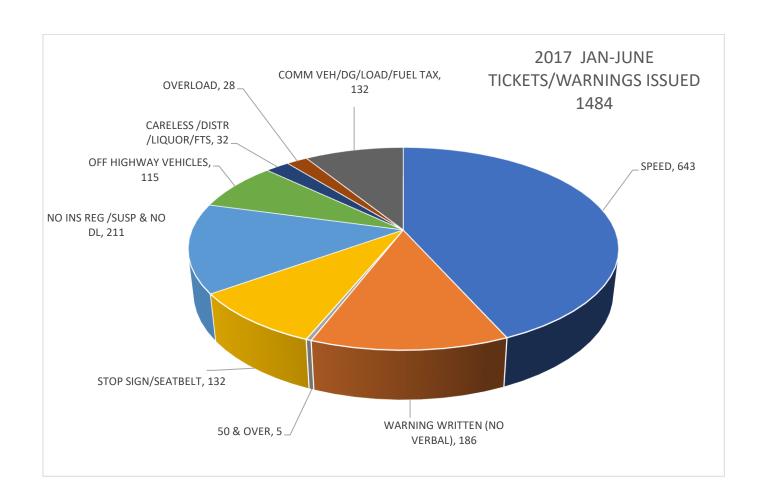
	2017 to	
FILES/COMPLAINTS	June	
CHECKSTOPS	5	May Long weekend
CVSA INSPECTIONS	50	2 CVSA checks were held in CWC
OHV COMPLAINTS	9	
COURT PROCEDURES/WARRANTS	36	
EMERG MGMT	0	
BYLAW/OTHER LEG	4	Noise, OHV, Gathering
PUBLIC/INDUSTRY/CAR SEAT EDUCATION	10	Spring Industry, DDR, RCW, CPAC, Safety Days, ride along
ASSIST AGENCIES	17	Fire/Police/public
TRAFFIC/ROAD/CV COMPLAINTS	88	RUA/Speed/load securement



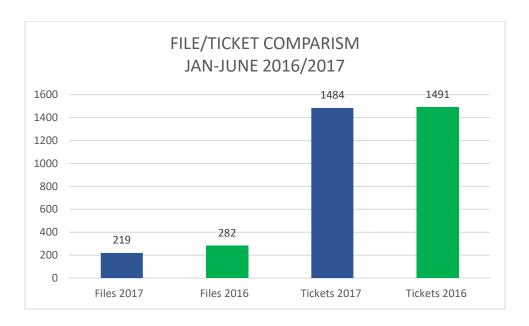


# **TICKETS/WARNINGS**

	2017	
TICKETS	end Jun	
SPEED	643	
WARNING WRITTEN (NO VERBAL)	186	
50 & OVER	5	highest 83 kph over posted BCR
STOP SIGN/SEATBELT	132	Stop signs 10 Seatbelts 122
NO INS REG /SUSP & NO DL	211	No ins-17 Suspended- 9 Unreg 152 No DL-33
OFF HIGHWAY VEHICLES	115	Includes 97 Positive Ride Tickets
CARELESS / DISTR / LIQUOR / FTS	32	Distracted-3 Liquor-25, Fail to stop for PO - 4
OVERLOAD	31	4 bridge 2 banned road
COMM VEH/DG/LOAD/FUEL TAX	130	
TOTALS	1484	











# **Objectives**

- Consistent public safety messaging and enforcement by all agencies.
- ▶ Increase contact with youth groups (Grads parties) and campers early on to set the tone for weekend. (ie Check stops, major and roving)
- ➤ To educate users regarding traffic safety, the safe use of OHV's, respect for the land, responsible camping, liquor violations, fire safety and garbage disposal.
- ▶ Provide greater enforcement coverage and adjust resources to account for unforeseen activity such as searches or fire bans
- Vary patrol types to engage different users (jet boats, OHV, helicopter, road patrols and roving checks)

3/3/2017

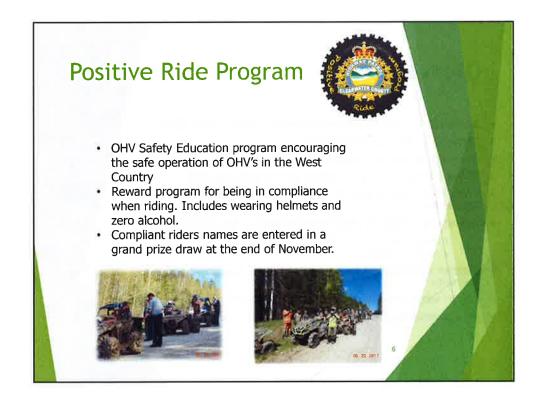
# Education

Key messages and programs:

- Sasquatch Program
- Positive Ride Program
- · Safe Camping and use of Off Highway Vehicles
- · Fire safety
- Proper disposal of garbage
- Respecting the land
- Environmental protection messaging about not riding in wetlands and waterways
- Positive media messages and education programs will help reduce serious injury and deaths.

8/3/2017





# May Long Weekend Task Force Participants

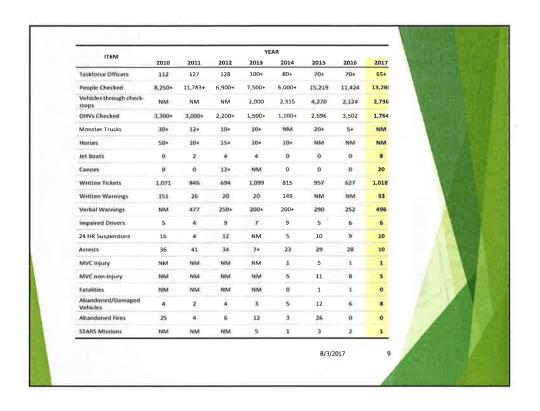
- ▶ Clearwater County Highway Patrol
- ▶ RCMP RMH, Sundre, Rimbey, Drayton Valley
- RCMP/Sheriff Integrated Traffic units
- ▶ Town of Rocky Mountain House Protection Services
- ▶ Commercial Vehicle Enforcement
- Parks Enforcement Branch
- Brazeau County Enforcement
- ▶ Forestry
- ► ESRD
- ▶ Alberta Health Services
- Clearwater Regional Fire Rescue

8/3/2017

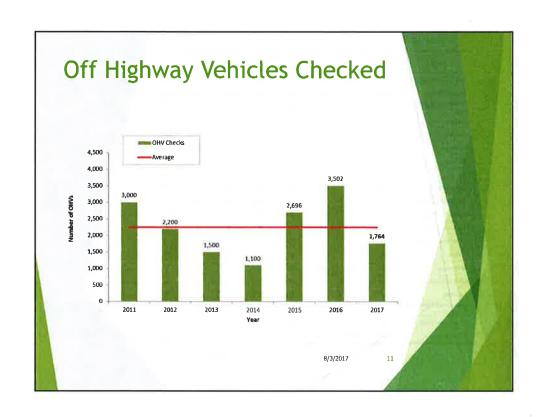
# Overview

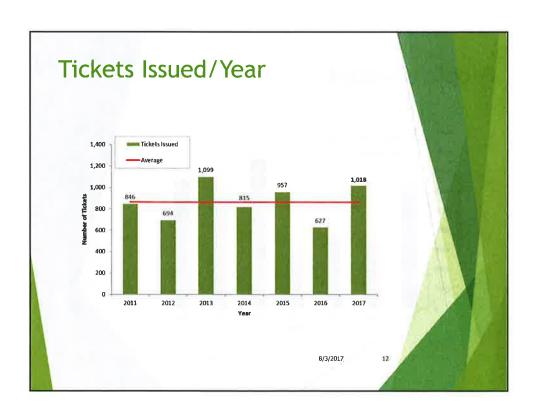
- ▶ Noticeable increase in individuals checked (up 14% from 2016)
- Seemed quieter than previous years
- Improved behavior in people checked
- ▶ Higher number of violation tickets were issued than 2016
- ▶ 1764 OHV's checked with 3% non compliance to the new helmet legislation
- Operated a number of check stops throughout the weekend.
  - Major check stop held on Thursday on Highway 11 and Friday West of Caroline
  - Mini roving patrols
- Vehicles were checked for liquor, documents, equipment and warrants.
- ▶ Drivers were given educational material by Municipal representatives.
- Very positive response from people that were checked.

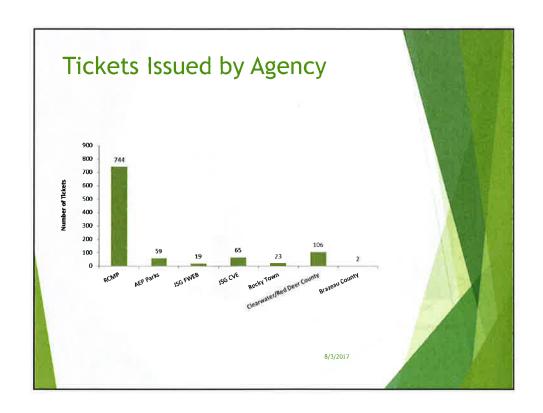
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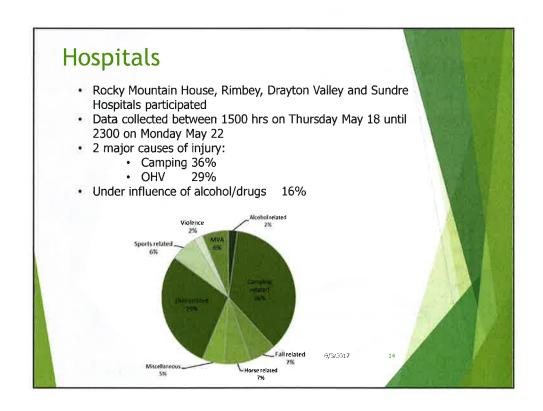


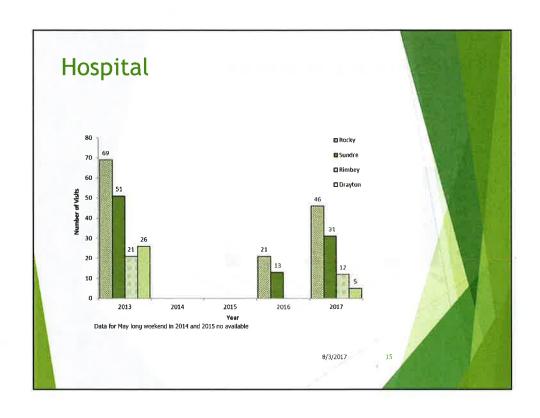


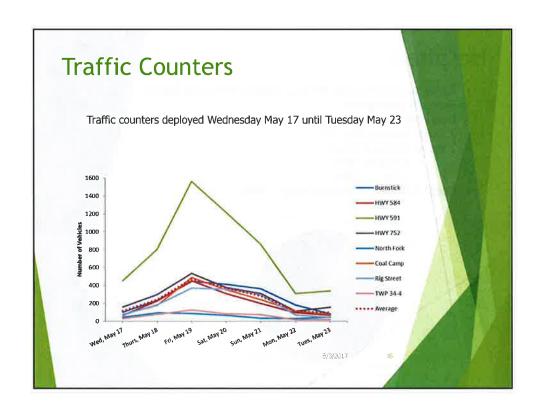


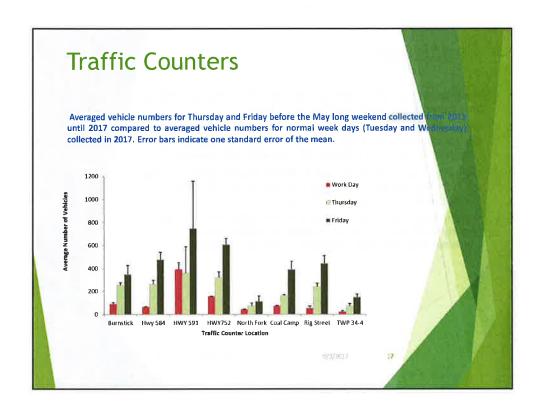


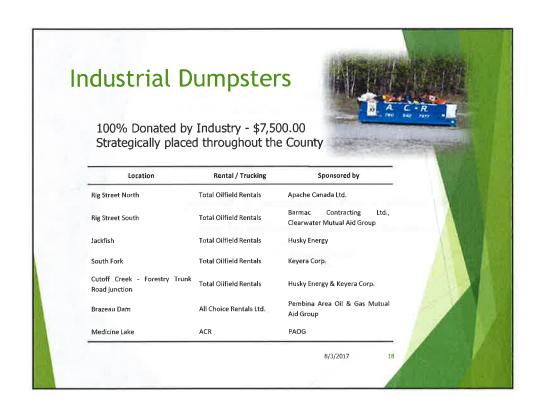












# Conclusion

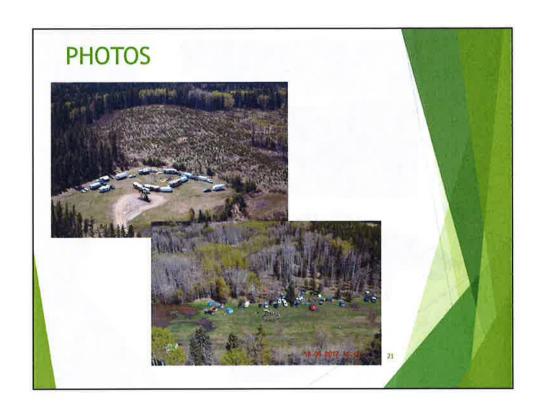
- ► This program continues to be extremely successful every year, and has been coined as the "show case" for the province.
- ► The main players or "champions" from each agency definitely make this a successful undertaking. They are essential when it comes to the "recruitment" of other offices or districts within their agency.
- ► The value of the contacts, working relationships and partnerships that are created through this program are immeasurable. They help us in our day-to-day work throughout the year.
- These relationships also help to eliminate the building of silos, the "not my area" and the "not my mandate" mentality that we see within our organizations and is readily picked up by the public.

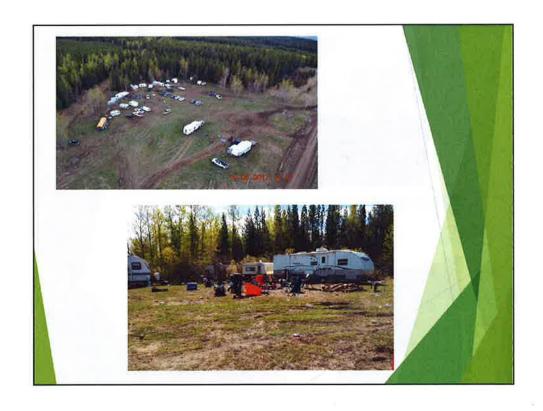
8/3/2017

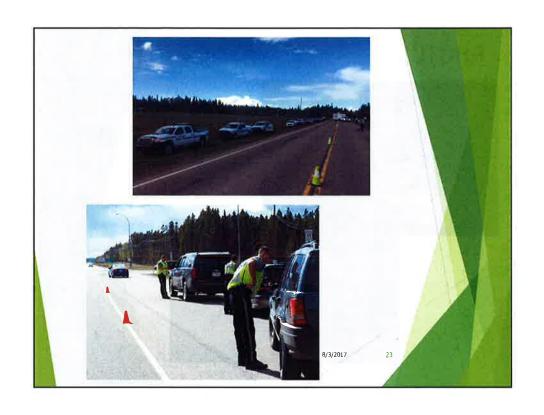
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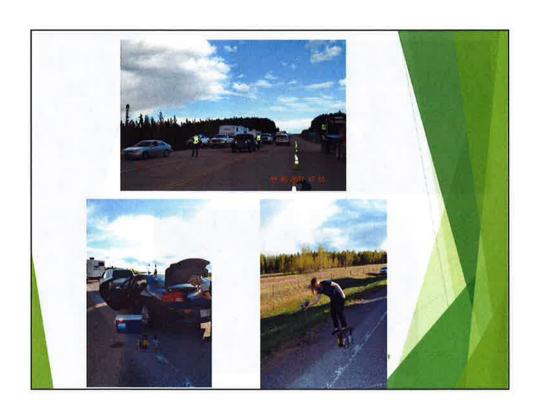
The success of this task force is definitely due to the willingness of the agencies to work together as a team so that the public sees us as one force working towards a common goal:

The public's safe enjoyment of the long weekend and the protection of our "backyard"!

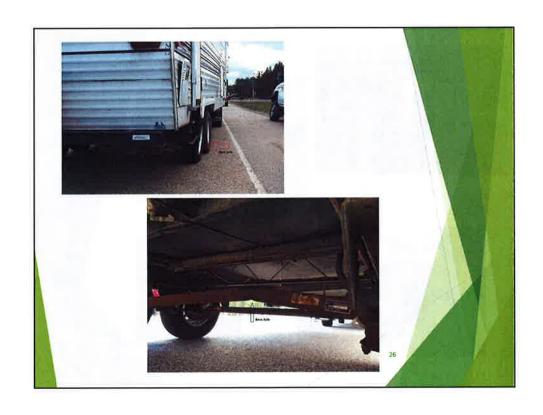




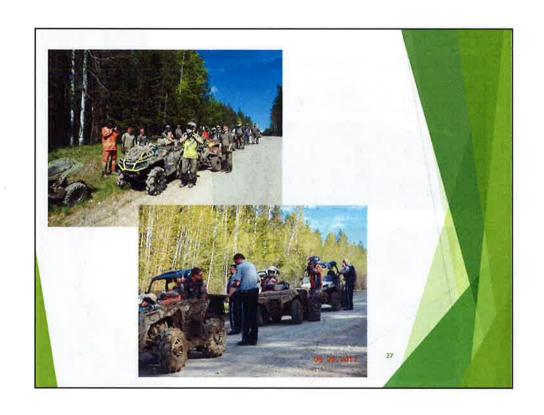


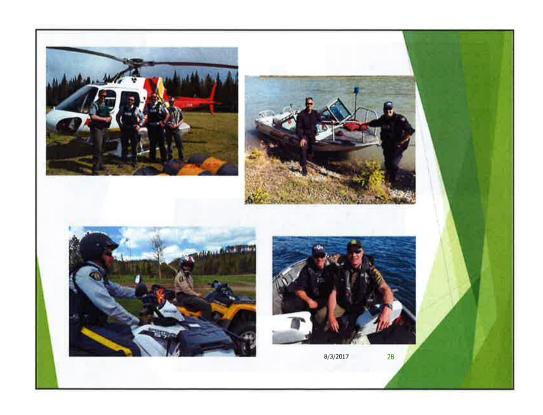


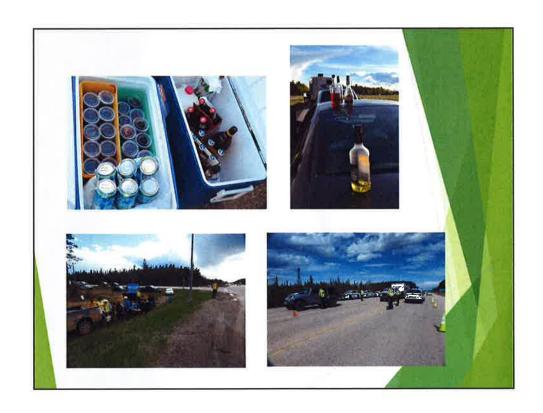




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# **AGENDA ITEM**

PROJECT: RCMP Reports – Rocky Mountain House and Sundre Detachments								
PRESENTATION DATE: Aug	PRESENTATION DATE: August 8, 2017							
DEPARTMENT:								
Community and Protective	ommunity and Protective WRITTEN BY: REVIEWED BY:							
Services	Sgt. Terri Miller	Rodney Boyko, Acting CAO						
BUDGET IMPLICATION:		☐ Reallocation						
LEGISLATIVE DIRECTION:	None ☐ Provincial Legislation	n (cite) □ County Bylaw or						
Policy (cite)Bylaw:	Policy:							
RECOMMENDATION:	455 L M ( ' LL ' '							
That Council receives the RCMP Rocky Mountain House and Sundre Detachment Reports								

### **BACKGROUND:**

for information as presented.

Sergeant Jim Lank, Sundre Detachment Commander and Staff Sergeant Mark Groves, Rocky Mountain House Detachment Commander, will provide their respective updates and policing reports.

Staff Sergeant Groves will also introduce RCMP Chief Superintendent Shahin Mehdizadeh, District Commander for Central Alberta District, to Council.



# **OPERATING PLAN AND BUDGET**

2017-2018



**Your Watershed** 

**Your Voice** 

**July 2017** 

### **About NSWA**

The North Saskatchewan Watershed Alliance (NSWA) is a multi-stakeholder watershed protection and improvement partnership formed in 1997 and incorporated as a non-profit society in 2000. The NSWA was granted charitable status in March 2016.

The NSWA provides a forum to recognize and address issues affecting the North Saskatchewan River (NSR) watershed in Alberta. It also initiates and supports activities that will positively impact the watershed.

The NSWA is comprised of both individual citizen members and organizational members including: federal, provincial, and municipal governments; First Nations; industries; utilities; agricultural groups; environmental and conservation groups; recreational, cultural and tourism groups; and educational and research institutions.

In 2005 the Government of Alberta appointed the NSWA as the Watershed Planning and Advisory Council (WPAC) for this river basin. As a partner in *Water for Life: Alberta's Strategy for Sustainability* (2003) the NSWA has a mandate to report on the *State of the Watershed* and to prepare *Integrated Watershed Management Plans* (IWMP). An IWMP provides watershed management advice to address issues raised by stakeholders and to achieve the three goals of *Water for Life*: safe, secure drinking water; healthy aquatic ecosystems; and reliable, quality water supplies for a sustainable economy.

#### **NSWA's Vision**

"People working together for a healthy and functioning North Saskatchewan River watershed - today and tomorrow."

#### **NSWA's Mission**

"To protect and improve water quality, water quantity and the health of our watershed by: seeking, developing and sharing knowledge; facilitating partnerships and collaborative planning; and working in an adaptive management process."

### **NSWA's Purpose**

- To educate and increase the public's understanding of watershed protection and its importance by developing and providing programs on the protection and improvement of water quality, water quantity, and the health of the North Saskatchewan Watershed
- To conduct research relating to the protection of the North Saskatchewan Watershed and to disseminate the results of such research

OPERATING PLAN AND BUDGET 2017-18

## Membership

NSWA is supported by a broad and diverse membership of 125 individual members and the following 98 sectoral organizations:

#### **RURAL MUNICIPALITIES**

- 1. Clearwater County
- 2. Brazeau County
- 3. County of Wetaskiwin
- 4. Leduc County
- 5. Parkland County
- 6. Lac Ste Anne County
- 7. Sturgeon County
- 8. Strathcona County
- 9. Thorhild County
- 10. Beaver County
- 11. Lamont County
- 12. County of Minburn
- 13. County of Two Hills
- 14. County of St. Paul
- 15. County of Vermilion River

#### **INDUSTRY AND UTILITIES**

- 1. Alberta Beef
- 2. Dow Canada
- 3. Enbridge
- 4. Encana
- 5. Epcor
- 6. Husky Oil
- 7. Northeast Capital Industrial Association
- 8. Shell Canada Ltd
- 9. Sherritt Metals
- 10. Strathcona Industrial Association
- 11. TransAlta
- 12. Weyerhaeuser
- 13. Pembina Pipelines
- 14. Williams Energy
- 15. Access Pipelines
- 16. Agrium

#### **URBAN MUNICIPALITIES**

- 1. Town of Rocky Mountain House
- 2. Town of Drayton Valley
- 3. Town of Devon
- 4. City of Edmonton
- 5. City of St. Albert
- 6. City of Spruce Grove
- 7. Town of Stony Plain
- 8. City of Leduc
- 9. City of Fort Saskatchewan
- 10. Town of Tofield
- 11. Town of Mundare
- 12. Town of St. Paul
- 13. Town of Vegreville
- 14. Town of Elk Point
- 15. City of Lloydminster
- 16. Village of Marwayne
- 17. Summer Village of Spring Lake
- 18. Town of Bruderheim
- 19. Town of Onoway
- 20. Village of Myrnam
- 21. Summer Villages of: Spring Lake, Silver Sands, Yellowstone, Sandy Beach, Southview

#### **MUNICIPAL ORGANIZATIONS**

- Alberta Capital Region
   Wastewater Commission
- 2. Alberta Drainage Council
- Capital Region Board
- 4. River Valley Alliance

### **FIRST NATIONS**

- 1. Métis Nation of Alberta
- 2. Alexis First Nation



**OPERATING PLAN AND BUDGET 2017-18** 

### **ENVIRONMENTAL/EDUCATIONAL/CONSERVATION GROUPS**

- 1. Alberta Conservation Association
- 2. Alberta Fish & Game Association
- 3. Alberta North American Waterfowl Management Plan Partners
- 4. Alberta TrailNet Society
- 5. Alberta WaterSMART
- 6. Alberta Wilderness Association
- 7. Alberta's Iron Horse Trail
- 8. Canadian Parks and Wilderness Society (CPAWS)
- 9. Ceyana Canoe Club
- 10. Clearwater Land Care
- 11. Ducks Unlimited Canada
- 12. Eagle Point BR Parks Council
- 13. Edmonton and Area Land Trust
- 14. Inside Education
- 15. Iron River Ranch
- 16. Kalyna Country (East Central Alberta Tourism)
- 17. Land Stewardship Centre
- 18. Nature Alberta (Federation of Alberta Naturalists)
- 19. Nature Conservancy of Canada
- 20. Northwest Voyageurs Canoe & Kayak Club
- 21. Paddle Alberta
- 22. Partners for the Saskatchewan River Basin
- 23. River Watch
- 24. Sierra Club Prairie Chapter
- 25. Trout Unlimited Canada
- 26. Urban Grassland
- 27. Vermilion River Naturalist Society
- 28. Alberta Lake Management Society
- 29. Alberta Chapter of the Wildlife Society

#### **GOVERNMENT**

- 1. Agriculture and Agrifood Canada
- 2. Alberta Environment and Parks
- 3. Alberta Energy Regulator

#### **EDUCATIONAL INSTITUTIONS**

- Lakeland College
- 2. Northern Alberta Institute of Technology (NAIT)
- 3. Portage College
- 4. The King's University College

**OPERATING PLAN AND BUDGET 2017-18** 

### Governance

The NSWA is governed by a Board of Directors elected from and by the membership to serve a minimum two-year term. The Board is structured to balance representation from the major stakeholder sectors. The Board members as of June 2017 and the sector each represents are:

Position	Name	Sector Representation
President	Pat Alexander	Municipal
Vice-President	Ken Crutchfield	NGO
Treasurer	Dr. Steven Craik	Utility
Secretary	C. Vanin/S. Reedyk	Government of Canada
Director	Dr. Laurie Danielson	Industry
Director	Al Corbett	Municipal
Director	Bill Fox	Agriculture
Director	Marc Gressler	Municipal
Director	Brian Laustsen	Utility
Director	Tony Lemay	Alberta Government
Director	Jamie Bruha	Alberta Government
Director	Leah Hamonic	NGO
Director	John Thompson	Member-at-Large
Director	Jason Wilkins	Petroleum
Director	Bob Winship	Forestry
Director	Dwight Dach	Municipal
Director	John McNab	Municipal
Director	Anne-Marie Bertagnolli	Agriculture
Advisor	David Curran	City of Edmonton
Advisor	vacant	First Nations
Advisor	vacant	Métis

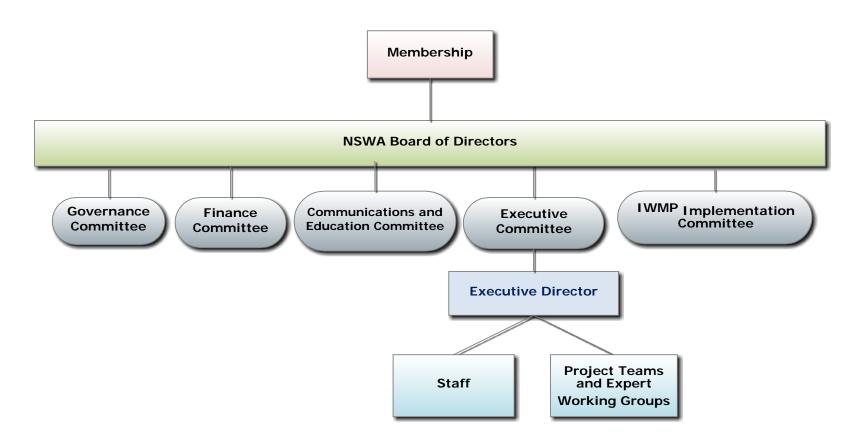
In 2013 the NSWA Board adopted a new Governance Manual to guide the operation of the organization. It provides Board members with information about their roles and responsibilities, and how these relate to achieving the Vision and Mission of the NSWA. It covers:

- The authority under which the Board functions, its structure, and requirements for fulfilling its responsibilities
- The policies established by the Board and how it governs the work of the NSWA
- Guidelines and procedures for implementing the policies

# Organization

The following chart illustrates the general organizational structure of NSWA. Not all committees are active simultaneously.

# **NSWA Organizational Chart**



OPERATING PLAN AND BUDGET 2017-18

# **NSWA Goals and Strategies**

To achieve the NSWA's Vision and Mission the Board establishes Goals and Strategies. The Goals for the North Saskatchewan Watershed Alliance were revised in 2017 as follows:

- 1. Provide leadership in watershed management.
- 2. Support and inform collaborative watershed planning.
- 3. Ensure the NSWA is functional and sustainable.

For each Goal, several Strategies identify the means by which the Goal will be advanced through the projects and activities of the Board and Staff.

### Goal 1 - Provide leadership in watershed management

	Strategies
1.1	Participate in regional planning initiatives lead by the GOA and seek opportunities to have IWMP recommendations incorporated into these initiatives. Build relationships with other agencies having authority or influence to support IWMP recommendations.
1.2	Work with municipalities and other stakeholders to facilitate knowledge transfer, sharing of management practices and decision-making.
1.3	Foster widespread stakeholder and public engagement, understanding, and knowledge to support watershed planning and management.
1.4	Maintain communications activities pertinent to public issues and concerns. Provide ongoing education and outreach to stakeholders within the watershed.
1.5	Maintain and strengthen collaboration with <i>Water for Life</i> partners in Alberta: the GOA, Alberta Water Council, other WPACs and local Watershed Stewardship Groups.

In 2012 the NSWA prepared the *Integrated Watershed Management Plan for the North Saskatchewan River in Alberta* (IWMP), which identified priorities and recommended actions for implementation. The IWMP was approved by the NSWA Board of Directors on May 30, 2012 and submitted as advice to the Government of Alberta and other watershed stakeholders for endorsement and implementation.

The ensuing work is now being carried out during the IWMP Implementation Phase (2013-19) as directed by the *Water for Life Action Plan (2009): "Complete and implement watershed management plans for all major watersheds".* The objective is to gain broad support for the plan and have it guide the protection, maintenance and restoration of the North Saskatchewan River watershed in a manner that balances environmental, social, and economic needs particular to specific areas of the watershed. The plan is adaptive, in that the occurrence and timing of implementation initiatives may vary according to priorities, resources and capacities. The IWMP also serves as the guiding document for future sub-watershed planning initiatives within the

OPERATING PLAN AND BUDGET 2017-18

basin. The NSWA is committed to monitoring and reporting annually on progress made to implement all IWMP actions. In 2017-18 the NSWA will continue to undertake the implementation of the IWMP for the North Saskatchewan River in Alberta, primarily through initiatives with municipal watershed partnerships at the sub-watershed scale.

The NSWA will work to have IWMP recommendations incorporated into Government of Alberta and other planning initiatives including the *North Saskatchewan Regional Plan*, the *Water Management Framework for the Industrial Heartland and Capital Region*, and *Growing Forward: The Capital Region Growth Plan*. It will also to improve operational linkages with AEP.

The NSWA will continue communications and educational activities to support the IWMP and sub-watershed planning needs. The intent is to build and maintain partnerships and collaborative planning processes with stakeholders in the basin. During 2017-18 communication support will be needed for the Vermilion, Sturgeon, Headwaters Alliances, and for lake watershed planning work as described under Goal 2.

NSWA will continue to present Educational Forums on topics of wide interest in the region and to utilize social media to share information.

Living in the Shed was published in 2015. This publication replaces the previous River Guide and is intended to increase public awareness and interest in the NSR watershed. This book will be distributed free of charge to schools, libraries, government contacts and will be sold to the public at a wide variety of venues at a reasonable cost. This book will provide outreach opportunities and education on watershed issues to NSWA members and the public.

# Goal 2 - Support and inform collaborative watershed planning

	Strategies
2.1	Prepare State of the Watershed reports and Integrated Watershed Management Plans. Monitor and report on activities and progress in implementing the IWMPs.
2.2	Engage regional, municipal and other watershed partners in the headwaters, central and downstream sections of the watershed in watershed planning and management initiatives, and in developing funding mechanisms for implementing priority actions under the IWMP.
2.3	Provide assistance and guidance to municipalities, watershed stewardship groups, and other sectors looking to complete sub-watershed planning initiatives or to implement improved planning and operational practices.
2.4	Develop expert working groups to provide technical advice and guidance.
2.5	Undertake, facilitate and assemble technical studies and research projects to address knowledge gaps and technical information needs within the watershed.

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Collaborative planning has been adopted by the Government of Alberta as the desired approach to managing water and land in an integrated manner. The current dependency on voluntary action underscores the importance of building a lasting collaborative planning and management framework to support continued stakeholder engagement in the implementation of the IWMP.

The NSWA will continue to be a bridging organization that develops municipal and other partnerships to address watershed priorities. The NSWA will support these partnerships by: facilitating agreements on governance structures; assisting with development of technical capacity, work plans, timetables and funding options; supporting information needs; and helping stakeholders build shared understanding and consensus to achieve IWMP goals.

The NSWA worked with the North American Waterfowl Management Partnership (NAWMP) and municipal partners in east-central Alberta to produce the *Vermilion River Watershed Management Plan* (VRWMP - 2012). Since then NSWA has provided organizational and technical resources for VRWMP implementation by the Vermilion River Watershed Alliance (VRWA). This will continue in 2017-18 with a major focus being the management and utilization of a three year \$1.445 million grant from AEP's *Watershed Resiliency and Restoration Program* (WRRP). The program's objective is to mitigate flood and drought impacts through wetland and riparian restoration, conservation and stewardship. An application to Environment Canada's *National Wetland Conservation Fund* for \$535K over 2015-18 was also approved and is being used to support VRWMP projects. An *EcoAction* grant for \$100K was also received for work in the Vermilion watershed. NSWA has provided professional support to develop communication tools for the VRWA including a new website and video highlighting restoration initiatives.

The City of St Albert completed their *Sturgeon River State of the Watershed* report in 2012. Recommendations in this report supported the formation of the Sturgeon River Watershed Alliance (SRWA), with the objective of preparing and implementing a watershed management plan. NSWA has provided organizational and technical support to this initiative and will continue to do so in 2017-18. NSWA obtained an EDF grant of \$147,000 (2016-18) to initiate a riparian health and fish habitat assessments. The NSWA also successfully coordinated the preparation of an Alberta Community Partnership (ACP) program application for multiple projects on the Sturgeon. The value of the grant is \$300,000 and will be expended during 2016-19.

Watershed management has emerged as a significant issue for a number of lakes in the NSR basin. Since this is an opportunity to encourage broader watershed management, NSWA is providing assistance to several lake stewardship groups and municipalities by doing state of the watershed assessments, developing lake management plans, and advising on land use planning around lakes.

In 2017-18 the NSWA will be actively supporting the municipal Headwaters Alliance. The purpose of this initiative is to begin implementation of the IWMP in the upper regions of the NSR watershed. The task of the group is to identify issues that are unique to the headwaters and to find solutions that achieve *Water for Life* and IWMP outcomes.

**OPERATING PLAN AND BUDGET 2017-18** 

In 2014, the NSWA agreed to facilitate a multi-municipal group that AEP had requested for preparation of a storm water management plan for the Blackmud/Whitemud Creek watershed. The scope of this project was defined, and \$350K in grant funding was received through the Alberta Community Partnership program. Work by consultants in 2016-18 to evaluate storm water management options in the Blackmud/Whitemud watershed is nearing completion.

In 2017-18 the NSWA will be actively supporting the development of a comprehensive water quality monitoring program for the NSR basin, based on new funding provided by EPCOR. This funding is derived from the Edmonton Rate Base and was approved by Edmonton City Council in 2016. It represents \$1 million available for the years 2018 to 2021 inclusive. NSWA will convene and facilitate a multi-stakeholder Expert Working Group to deliver this project.

In 2017-18 NSWA will also explore the development of a basin-scale water supply and demand initiative. This will incorporate future climate change (adaptation), landscape change and continued growth as driving factors.

### Goal 3 – Ensure the NSWA is functional and sustainable

	Strategies
3.1	Review the NSWA governance model at three year intervals to ensure it is achieving organizational effectiveness.
3.2	Establish, and review annually, the organizational Goals and strategies and produce an annual Operating Plan and Budget
3.3	Assess membership models and funding mechanisms to generate the resources needed to sustain the NSWA's role in watershed planning and management.
3.4	Develop a Board and staff succession plan
3.5	Maintain alignment with GoA WPAC Program Outcomes and communicate relevance of the organization to municipalities and stakeholders
3.6	Develop organizational performance indicators and metrics
3.7	Recognize achievements and celebrate success of NSWA partnerships; build reputation, value, and trust.

The ongoing viability of the NSWA depends on providing high quality information and credible recommendations to decision-makers, and the delivery of value to its members. To do this the NSWA must retain adequate staff and project funding capacity, public and stakeholder interest, member engagement, and a strong Board of Directors.

One of the challenges faced by the NSWA is the dependency on voluntary action from its members. There is no statutory framework in place to require membership or funding support for any WPAC in Alberta, or for the adoption and implementation of IWMPs. This leaves the decision to join and fund the NSWA, and the implementation of IWMP recommendations, dependent on the voluntary choices and actions of the various stakeholders and sectors in the basin.



OPERATING PLAN AND BUDGET 2017-18

A large portion of NSWA's funding support is provided through operating grants from Alberta Environment and Parks. Municipal partners provide both significant cash and in-kind support. The City of Edmonton and EPCOR provide significant funding for office support. Industry has donated money for presenting Educational Forums. Further funding includes project grants from various federal and provincial programs, charitable foundations, charitable donations, and other fees for service.

The scope of work embedded in the WPAC role is broad and incorporates environmental (technical, policy), social/educational and economic/financial components. Competence must be developed in all areas to provide leadership and generate reliable information and advice. Staff, NSWA members and Directors contribute expertise across various disciplines to support watershed initiatives. Sub-contractors with specific expertise are occasionally used to provide specialized support.

NSWA applies prudent judgment and adaptive management to meet its Goals. Not all planned initiatives will develop as expected and other previously unrecognized opportunities to advance watershed management may arise. These will be assessed by the Board and may result in adjustments to the annual Operating Plan and Budget.

# **NSWA 2017-18 Planning and Operating Cycle**

Task	Start	End		2017					2018								
			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
Work Planning 2017-18	1/1/17	28/4/17															
Board Strategic Planning Review 2017	19/2/17	17/3/17															
GOA Grant Request 2017-18	28/2/17	24/3/17															
Board 2017-18 Operating Plan Review	1/4/17	2/5/17															
GOA Grant Request Response	1/4/17	31/5/17															
2017-18 Operating Plan Implementation and Progress Reporting	1/5/17	27/3/18															
Municipal Funding Requests	1/8/17	28/9/17															
Municipal Funding Responses	1/12/17	28/3/18															
Work Planning 2017-18	1/1/18	27/3/18															
Board Strategic Planning Review 2018	1/2/18	28/2/18															
GOA Grant Request 2018-19	1/2/18	28/2/18															

# **2017-18** Activities and Projects

Based on these Goals and Strategies, NSWA will undertake the following activities and projects during the 2017-18 operating year. NOTE: E/D refers to Executive Director and includes all staff. Staff time allocation has been expressed as a portion of a Full Time Equivalent (FTE).

### **Goal 1: Provide leadership in watershed management.**

Strategy	Activities / Projects	Responsible	Staff Time Allocation	Deliverable / Indicator
1.1	Participate fully in all opportunities to advocate for watershed planning and management in the North Saskatchewan Regional Plan (NSRP) that are consistent with IWMP. Participate in and support the NSRP Lakes Management Working Group.	Board, E/D, members	0.3	Regular reporting to Board and complete any actions directed by the Board. Attend public consultations, respond to surveys, and offer advice to the Land Use Secretariat on integration of IWMP with the NSRP
1.3, 1.4	Organize and present Educational Forums/Conferences on watershed issues.	E/D	0.2	Three Forums/conferences are planned. Broad participation and participant satisfaction is achieved and documented
1.4	Maintain communication with stakeholders and the public through newsletters, social media and website blog.	E/D	0.4	Report on activity and selected participation metrics

OPERATING PLAN AND BUDGET 2017-18

1.3, 1.4	Promote and distribute 'Living in the Shed"	E/D	0.2	Books distributed to schools and libraries. Books sold in a variety of venues.
1.5	Collaborate with other <i>Water for Life</i> partnerships, including AEP, AWC, the other WPACs, and WSGs	E/D	0.2	Regular reporting to Board
		TOTAL	1.3	

# Goal 2: Support and inform collaborative watershed planning.

Strategy	Activities / Projects	Responsible	Staff Time Allocation	Deliverable / Indicator
2.1	Monitor and report on activities/progress in implementing the IWMP	E/D, IWMP Review Comm.	0.1	Annual report to the Board
2.4, 2.5	Facilitate obtaining expert advice on water quality, water quantity, and ecosystem health for sub-regional planning initiatives	E/D	0.4	Sub-regional planning groups are satisfied with the advice provided
2.2	Provide organizational and operational support for implementation of the Vermilion River Watershed Management Plan by the Vermilion River Watershed Alliance (VRWA)	E/D	0.2	VRWA is satisfied with progress and support provided through their self-evaluation of project performance and governance

2.5	Work with the ALCES Group to evaluate landscape change and other human effects on the Vermilion and Sturgeon River watersheds' hydrology and identify priority areas for restoration and enhancement	E/D	0.3	Report completed and used to guide watershed restoration planning and implementation
2.2	Administer and manage, in partnership with the VRWA, the WRRP grants received from AEP and the NWCF/EcoAction grants received from the Government of Canada	E/D	0.3	Grant projects achieve program objectives, and AEP and Government of Canada reporting requirements are met. Results shared with VRWA and participants
2.2	Provide organizational and technical support for the Sturgeon River Watershed Alliance (SRWA) to guide the development of the watershed management plan during 2018-19	E/D	0.4	Progress is achieved and documented. SRWA is satisfied with the support provided.
2.2	Administer and co-manage, in partnership with the SRWA, the GoA ACP grant and the second GoC EDF grant	E/D	0.2	Grant projects achieve program objectives and AEP and GC reporting requirements are met. Results shared with SRWA and participants
2.5	Continue groundwater isotope studies with U of A faculty, lake groups and SRWA	E/D	0.1	Assessments completed and reports prepared.
2.2	Support implementation of the Mayatan Lake Watershed Management Plan	E/D	0.2	An Implementation Committee is formed, the Plan recommendations prioritized and progress is satisfactory to the Mayatan Lake Management Association
2.2	Support implementation of the Wabamun Watershed Land Use Plan with Parkland County and development of the Wabamun Lake Watershed Management Plan with WWMC	E/D	0.2	Progress is achieved and documented. Parkland County staff are satisfied with the support provided. The MLMA is satisfied with the support provided.
2.5	Prepare State of the Watershed Assessments for Antler Lake (Strathcona County) and Hubbles Lake (Parkland County)	E/D	0.3	Reports completed

2.2	Support the Baptiste and Island Lakes Stewardship Society and the Athabasca	E/D	0.2	Both organizations satisfied with the support provided
	Watershed Council during development of a			provided
	watershed management plan.			
2.2	Provide organizational and technical support for the Headwaters Alliance to develop watershed management initiatives	E/D	0.2	Progress is achieved and documented. The Headwaters Alliance is satisfied with the support provided.
2.2	Administer and manage, in partnership with the HWA, the WRRP grants received from AEP	E/D	0.3	Grant projects achieve program objectives and AEP and reporting requirements are met. Results shared with HWA and participants
2.5	Develop a natural capital assessment in partnership with ALUS Canada and Parkland County	E/D	0.1	Steering committee formed, terms of reference prepared, and funding applications made
2.5	Prepare a EDF grant application for the review of water quality conditions/objectives in the NSR	E/D	0.2	Grant application prepared and submitted.
2.2	Provide organizational and technical support to coordinate the development of a multistakeholder, basin-wide water quality monitoring initiative, funded through EPCOR	E/D	0.1	Progress is achieved and documented. EPCOR is satisfied with the support provided. The water quality sampling program is implemented in spring 2018.
2.2	Explore the development of a new, collaborative water supply and demand initiative for the NSR	E/D	0.1	Progress is achieved and documented.
2.5, 1.1	Coordinate completion of the muni. watershed drainage plan for Blackmud/Whitemud Creeks and "fence line" Water Act approval process	E/D	0.2	Storm water management study recommendations are accepted by the municipal participants and application(s) made for fenceline approval.
2.2, 1.1	Continue to participate in the Industrial Heartland and Capital Region WMF- IC	E/D	0.1	Attend all meetings, respond to requests for input, and review draft plans
		TOTAL	4.2	

Goal 3: Ensure the NSWA is functional and sustainable

Strategy	Activities / Projects	Responsible	Staff Time Allocation	Deliverable / Indicator
3.2	Review organizational Goals and Strategies and prepare the 2018-19 Operating Plan	Board, E/D	0.1	Strategic Plan review completed March 2018 and Operating Plan by April 2018
3.3	Secure additional funding sources and partnerships	Board, E/D		Additional source(s) of funding available for the 2017-18 fiscal year and apply for grants available with Charitable Status
3.3	NSWA Society Charitable Status reporting	Board, E/D	0.4	Charitable Status requirements are met
3.3, 3.1	Assess alternate membership and fee structure models and adopt a new model or confirm the current one. Update Governance Manual	Board, E/D		Decision made by Board
3.1 –	Deliver NSWA Board support, organization	E/D	1.2	Board is satisfied with the overall functioning
3.7	administration functions, AGM, communications, membership retention and staff development			of the organization
		TOTAL	1.7	

OPERATING PLAN AND BUDGET 2017-18

# **NSWA Staff Capacity and Allocation Summary**

Executive Director	1.0 FTE
Project Managers	3.0 FTE
Technical Advisors	1.6 FTE
Communications Manager	0.8 FTE
Administration	0.8 FTE

# Total 7.2 FTE

Grand Total	(8.5 FTE)
*Goal 1. Collaborative planning and management initiatives (WRRP Funding)	(1.3 FTE)
Total	(7.2 FTE)
Goal 3. The NSWA is functional and sustainable	(1.7)
Goal 2. Support and Inform Collaborative Watershed Planning	(4.2)
Goal 1. Provide leadership in Watershed Management	(1.3)

# NSWA Operating Budget 2017 – 2018 (General Funds)

# Revenues

AEP Grant	\$385,000
EPCOR	100,000
City of Edmonton	135,000
Rural Municipalities (per capita)	116,000
Urban Municipalities (per capita)	102,000
LITS Sales (Estimated)	5,000
WSGs (BAILS, Antler, Hubbles)	50,000
Contributions from Grants (EDF2)	12,500
TOTAL	\$905,500

# **Expenditures**

Salaries and Benefits*	
Current Salaries	531,200
Adjustments	30,000
WCB	1400
Continuing Education (Staff Development)	10,000
Conoral Operations*	
General Operations*	45.000
Office Supplies + Computer	45,000
Board, Committee, AGM Meeting Costs	15,000
Travel and Accommodation	15,000
Insurance	5,000
Phone/Internet	5,000
Office Rent and Utilities	40,000
Miscellaneous	15,000
Communications and promotions	45,000
Accounting and Legal	57,000
Contributions to Projects	
WRRP Modeste	
WRRP Strawberry	50,000
Consulting	25,000
	10,000
TOTAL	
	\$899,600

<sup>\*</sup>Excludes salary and project costs covered by VRWA grants (Salaries 1.4 FTE, Travel, etc.)

PROJECTED OPERATING Deficit for 2017-18	\$5,900
General Fund Balance March 31, 2017 *(Includes \$50,000 Contingency Fund)	\$476,082*
PROJECTED FUND BALANCE March 31, 2018	<u>\$481,982*</u>

### **Restricted Funds**

# Grants managed by NSWA on behalf of the VRWA

# Watershed Resiliency and Restoration Program (WRRP-AEP)

### Allowed Expenditures (2015-19)

Year One	\$194,892
Year Two	\$662,108
Years Three and Four	<u>\$588,000</u>
	\$1,445,000

# National Wetland Conservation Fund (NWCF-EC)

### Allowed Expenditures (2015-18)

Year One	\$81,000
Year Two	\$179,000
Year Three	<u>\$274,254</u>
	\$534.254

# **EcoAction Community Funding Program (ECF-EC)**

### Allowed Expenditures (2015-18)

Year One	\$50,000
Year Two	\$40,000
Year Three	<u>\$10,000</u>
	\$100,000

**OPERATING PLAN AND BUDGET 2017-18** 

# Grants managed by NSWA on behalf of the SRWA

### **Environmental Damages Fund (EDF-EC) #2**

Allowed Expenditures (2016-18)

 Year One
 \$5,500

 Year Two
 \$141,500

 \$147,000

# **Watershed Resiliency and Restoration Program (WRRP- ALCES)**

Allowed Expenditures (2017-19)

Year One \$75,000 \$75,000

# **Grants managed by NSWA on behalf of the HWA**

### **Watershed Resiliency and Restoration Program (WRRP-Modeste)**

Allowed Expenditures (2016-18)

Year One \$100,000 \$100,000

### Watershed Resiliency and Restoration Program (WRRP-Strawberry)

Allowed Expenditures (2016-18)

Year One \$65,000 \$65,000



### North Saskatchewan Watershed Alliance

OPERATING PLAN AND BUDGET 2017-18

# Grants managed by Municipalities on behalf of watershed partnership projects

### **Alberta Community Partnership Grant (AMA)**

\$300,000

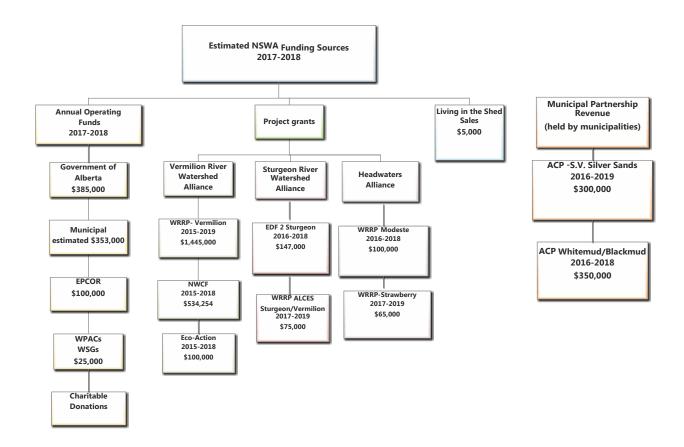
Managed by S.V. of Silver Sands on behalf of SRWA (2016-19)

### **Alberta Community Partnership Grant (AMA)**

\$350,000

Managed by Leduc County on behalf of Blackmud/Whitemud Surface Water Team (2016-18)

OPERATING PLAN AND BUDGET 2017-18



EDF - Environmental Damages Fund WRRP - Watershed Resiliency and Restoration Program NWCF - National Wetland Conservation Fund EcoAction - EcoAction Community Fund ACP- Alberta Community Partnership

WPAC - Watershed Planning and Advisory Council WSG - Watershed Stewardship Group

# NORTH SASKATCHEWAN WATERSHED ALLIANCE Financial Statements Year Ended March 31, 2017

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# Lim & Associates

#### **CHARTERED PROFESSIONAL ACCOUNTANT**

#### INDEPENDENT AUDITOR'S REPORT

To the Members of North Saskatchewan Watershed Alliance (NSWA)

I have audited the accompanying financial statements of North Saskatchewan Watershed Alliance, which comprise the statement of financial position as at March 31, 2017 and the statements of revenues and expenditures, changes in fund balances and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Independent Auditor's Report to the Members of North Saskatchewan Watershed Alliance (continued)

#### Opinion

In my opinion, the financial statements present fairly, in all material respects, the financial position of North Saskatchewan Watershed Alliance as at March 31, 2017 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Lim & Associates

Edmonton , AB June 23, 2017

CHARTERED PROFESSIONAL ACCOUNTANT

#### Statement of Financial Position

#### March 31, 2017

		VRWA		RWA	HWA	LITS	Ge	eneral Fund	20	017	2016
ASSETS											
CURRENT											
Cash	\$	935,104	\$	821	\$ 8,880	\$ 28,370	\$	483,444	\$ 1,4	156,619	\$ 830,183
Short term investments	·	(#E	•	36	-	2		<u> =</u>			120,000
Contributions receivable		-		100	91	=		82,251		82,251	144,916
Interest receivable		(#S		:=2	-	-		-		3363	842
GST rebate receivable		7 <u>2</u> 3		12:	127	₩		11,911		11,911	10,880
Inventory						42,442		11,710		54,152	59,012
Prepaid expenses		0=:			(e)	*		3,979		3,979	2,919
Interfund receivable	-	8,358		677	- al	- 2		47,422		56,457	396,460
		943,462		1,498	8,880	70,812		640,717	1,6	65,369	1,565,212
EQUIPMENT (Note 3)	_	/E		-	147			17,594		17,594	17,855
	\$	943,462	\$	1,498	\$ 8.880	\$ 70,812	\$	658,311	\$ 1.6	82,963	\$ 1,583,067

#### **Statement of Financial Position**

#### March 31, 2017

<u> </u>		VRWA	SRWA		HWA	LITS	Ge	neral Fund	2017	2016
LIABILITIES AND FUND BALANCES										
CURRENT										
Accounts payable	\$	*	\$ 13:00	\$	300	\$ *	\$	18,207	\$ 18,207	\$ 15,645
Bank indebtness		=	245		-	2		( €:		115,548
Fund held in trust - CWRA		₹				9		11,054	11,054	11,054
Deferred contributions (Note 4)		653,000	828		: <del>•</del> 2	-		152,968	805,968	735,488
Interfund payable	_	-	100		2,275	54,183		796	56,458	396,460
	:	653,000	(출)		2,275	54,183		182,229	891,687	1,274,195
FUND BALANCES										
Internally restricted (Note 7)		₩	3 <b>4</b> 7		= 2	-		50,000	50,000	50,000
Fund balances	-	290,462	1,498		6,605	16,629		426,082	741,276	258,872
	_	290,462	1,498		6,605	16,629		476,082	791,276	308,872
	\$	943,462	\$ 1,498	s	8,880	\$ 70,812	\$	658.311	\$ 1.682,963	\$ 1,583,067

President

Treasurer

See notes to financial statements Lim & Associates, Chartered Professional Accountant

#### Statement of Revenues and Expenditures

		RWA edule 1		RWA edule 2		HWA		LITS	G	eneral Fund		2017	2016
REVENUES													
Contributions - municipal funding (Note 5)	\$	//≝	\$	:2:	\$	20	\$	¥	\$	407,490	\$	407,490	\$ 601,360
Contribution - grants (Note 5)		812,094	·	24,137	,	100,000	•	=	•	425,000	•	1,361,231	368,287
Contribution - In kind (Note 8)						•				571,679		571,679	552,976
Interest income		2,500		10		20		2		180		2,710	2,749
Living in the shed		0 <del>=</del> 1		177		170		11,671		5		11,671	9,569
Reimbursements		(e)		28,788		(=):		1,633		7,010		37,431	11,735
Donations	_	22		549		27		10,000		13,150		23,150	- 8
		814,594		52,935		100,020		23,304		1,424,509		2,415,362	1,546,676
EXPENDITURES													
Advertising and promotion		2,384		540		-		2		155		2,539	4,800
Amortization		28				-		-		4,985		4,985	4,973
Donations				1.0		-		-				8.00	500
In-kind expenses (Note 8)		(i=)				340		=		571,679		571,679	552,976
Insurance		74		12		==\/		2		4,712		4,712	2,147
Meetings and conventions		2,669						-		14,836		17,505	14,072
Moving expenses						300				2,559		2,559	13,364
Printing and reproduction		6,599		178		-		8,700		≅		15,477	8,636
Professional and consulting fees		246,793		51,259		93,359		-		10,826		402,237	358,962
Rental		(€:		•		; <del>-</del> ;		*		28,365		28,365	5,837
Restoration work		146,329		3.68		-		=		₩.		146,329	323
Salaries and benefits		78,975		•		*		₩		535,253		614,228	564,073
Office supplies		2,607				-		186		50,574		53,367	13,626
Telephone and internet		131		346		-		-		4,647		4,778	(•)
Travel and accommodation		8,222		2		56		2		17,847		26,125	14,080
Website costs	-	28,000						<u>.</u>		10,073		38,073	521
	-	522,709		51,437		93,415		8,886		1,256,511		1,932,958	1,558,567
<b>EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES</b>	\$	291,885	S	1,498	\$	6,605	\$	14,418	\$	167,998	\$	482,404	\$ (11,891)

#### Statement of Changes in Fund Balances

	VRWA	SRWA	HWA	LITS	Ge	eneral Fund	2017	2016
BALANCE - BEGINNING OF YEAR Excess of revenues over expenditures Interfund transfer	\$ (1,423) 291,885	\$ 20,582 1,498 (20,582)	\$ 6,605 -	\$ 2,211 14,418 -	\$	237,502 167,998 20,582	\$ 258,872 482,404 -	\$ 270,763 (11,891)
BALANCE - END OF YEAR	\$ 290,462	\$ 1,498	\$ 6,605	\$ 16,629	\$	426,082	\$ 741,276	\$ 258,872

#### **Statement of Cash Flows**

	2017	2016
OPERATING ACTIVITIES		
Excess (deficiency) of revenues Item not affecting cash:	\$ 482,404	\$ (11,891)
Amortization of equipment	4,985	4,973
	487,389	(6,918)
Changes in non-cash working capital:		
Contributions receivable	62,665	(29,499)
Interest receivable	842	1,110
Inventory	4,860	(50,781)
Accounts payable	2,563	9,995
Deferred contributions	70,480	616,674
Prepaid expenses	(1,060)	(2,919)
Goods and services tax payable	(1,031)	(8,413)
Interfund payable	(340,002)	396,460
Interfund receivable	340,002	(396,460)
	139,319	536,167
Cash flow from operating activities	626,708	529,249
INVESTING ACTIVITY		
Purchase of equipment	(4,723)	(16,850)
Cash flow used by investing activity	(4,723)	(16,850)
INCREASE IN CASH FLOW	621,985	512,399
Cash - beginning of year	834,634	322,235
CASH - END OF YEAR	1,456,619	834,634
CASH CONSISTS OF:		
Cash	\$ 1,456,619	\$ 830,183
Short term investments	( <del>2</del> 1)	120,000
Bank indebtness		(115,549)
	\$ 1,456,619	\$ 834,634

#### **Notes to Financial Statements**

#### Year Ended March 31, 2017

#### PURPOSE OF THE SOCIETY

North Saskatchewan Watershed Alliance (the "society") is a not-for-profit society, incorporated in 2000 under the Societies Act of Alberta and registered as a charity in September 11, 2015 under the Income Tax Act. As a registered charity, the organization is exempt from the payment of income tax under Section 149(1) of the Income Tax Act.

The society operates to protect and improve water quality and ecosystem functioning in the North Saskatchewan River Watershed within Alberta. The society is governed by the Board of Directors elected by members from within the watershed alliance.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Basis of presentation

The financial statements were prepared in accordance with Canadian accounting standards for notfor-profit organizations (ASNFPO) and include the following significant accounting policies:

#### Fund accounting

North Saskatchewan Watershed Alliance follows the restricted fund method of accounting for contributions.

The General Fund accounts for the society's operating and administrative activities. This fund reports unrestricted resources (Note 5).

All other funds are used for the activities that are indicated by the fund description.

The Restricted Funds have been externally restricted to use for the purposes described (Note 5).

The internally restricted funds represent reserves designated by the society for specific purposes, including operating costs that will incur at the time of ceasing the society's operation.

The society may refund the Restricted Funds surplus from completed projects to the funder(s) at the end of the grant agreements.

#### Cash and cash equivalents

Cash includes cash and cash equivalents. Cash equivalents are investments in treasury bills and are valued at cost plus accrued interest. The carrying amounts approximate fair value because they have maturities at the date of purchase of less than ninety days.

#### Inventory

Inventory is valued at the lower of cost and net realizable value with the cost being determined on a first-in, first-out basis.

(continues)

### **Notes to Financial Statements** Year Ended March 31, 2017

#### SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### Equipment

Equipment is stated at cost or deemed cost less accumulated amortization. Equipment is amortized over its estimated useful life on a declining balance basis at the following rates and methods:

Computer equipment 55% declining balance method Furniture and fixtures 20% declining balance method

The society regularly reviews its equipment to eliminate obsolete items. Government grants are treated as a reduction of equipment cost.

#### Revenue recognition

Restricted contributions are recognized as revenue of the appropriate restricted fund when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. (Note 5)

Unrestricted contributions are recognized as revenue of the general fund in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. The contributions received or receivable from the Municipalities and Alberta Environment which operate on the calendar year. The contributions are recorded as deferred and recognized as revenue in the year in which the related expenses are incurred. (Note 5)

#### Donated services and materials

Volunteers contribute time each year to aid the organization in carrying out its service delivery activities. Because of the difficulty in determining the fair value of contributed services and meetings, the financial value of contributed services and meetings are recognized as an estimation in the financial statements.

Contributed in-kind are recognized only to the extent that they would have been purchased in the normal course of operations and their fair value is reasonably determinable. The continued operation of the organization is depending on the continued support of members, volunteers and board of directors.

#### Government grants

Government grants are recorded when there is a reasonable assurance that the society had complied with and will continue to comply with, all the necessary conditions to obtain the grants.

#### Measurement uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for notfor-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

(continues)

### **Notes to Financial Statements**

#### Year Ended March 31, 2017

#### SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### Going concern

These financial statements have been prepared on a going concern basis, which contemplates the realization of assets and the payment of liabilities in the ordinary course of business. Should the society be unable to continue as a going concern, it may be unable to realize the carrying value of its assets and to meet its liabilities as they become due.

The society's ability to continue as a going concern is dependent upon its ability to attain profitable operations and generate funds therefrom, and to continue to obtain funding or grants from governments, municipalities and third parties sufficiently to meet current and future obligations and payables. These financial statements do not reflect the adjustments or reclassification of assets and liabilities, which would be necessary if the society were unable to continue its operations.

#### Financial instruments policy

The society initially measures its financial assets and liabilities at fair value. The society subsequently measures all its financial assets and liabilities at amortized cost, net of any provision for impairment.

Financial assets and liabilities measured at amortized cost include cash and cash equivalents, contribution receivable, accounts payable and accrued liabilities and deferred contributions.

3.	EQUIPMENT						
		Cost	 umulated ortization	Ne	2017 et book value	1	2016 Net book value
	Computer equipment Furniture and fixtures	\$ 5,978 21,573	\$ 4,768 5,189	\$	1,210 16,384	\$	2,690 15,165
		\$ 27,551	\$ 9,957	\$	17,594	\$	17,855

#### 4. DEFERRED CONTRIBUTIONS

Deferred contributions represent unspent externally restricted contributions for the projects and unrestricted contributions for the NSWA's operations. The changes in the deferred contributions balances are summarized for 2016 - 2017 as follows:

	15-16 Deferred Revenue	16-17 Revenue Collected	16-17 Revenue Recognized	17-18 Deferred Revenue
Vermilion-Watershed Resiliency and Restoration Program - (WRRP) \$ Municipalities donation EPCOR Other	593,094 142,394 -	\$ 653,000 190,044 100,000 38,864	\$ (593,094) (255,902) (25,000) (37,432)	\$ 653,000 76,536 75,000 1,432
Total <u>\$</u>	735,488	\$ 981,908	\$ (911,428)	\$ 805,968

#### **Notes to Financial Statements**

#### Year Ended March 31, 2017

#### 5. CONTRIBUTION BY MAJOR SOURCES

Contributions recognized in the statement of expenditures came from the following sources:

	_	2017	2016
Restricted funds			
Alberta Environment - Watershed Resiliency and Restoration Program (WRRP)	\$	653,000	\$ 792,000
Environment Canada - National Wetland Conservation Fund (NWCF)		179,000	81,000
Environment Canada - Eco Action Community Funding Program (Eco Action)		40,000	50,000
Environment Canada - Environmental Damages Fund (EDF)		19,187	38,371
Watershed Resiliency and Restoration Program Modeste (WRRP M)		100,000	-
Environmental damages Fund (EDF-2)	· .	4,950	
Restricted funds	_	996,137	961,371
General funds (More than \$9,000)			
Alberta Environment - Water for Life operating grant		425,000	350,841
City of Edmonton		134,896	134,896
EPCOR		100,000	90,000
Municipalities		112,688	148,517
Watershed Stewardship Group		10,000	19,500
General funds	=	782,584	743,754
Total Contribution by major sources	<u>\$</u>	1,778,721	\$ 1,705,125

#### **Notes to Financial Statements**

#### Year Ended March 31, 2017

#### ECONOMIC DEPENDENCE OR GOVERNMENT ASSISTANCE

The society receives a substantial amount of its revenue from the Government of Alberta and Environment Canada are financially dependent on the Government for funding.

		Project		
	Abbreviation	fundings	Start Date	End Date
Eco Action Community Funding				
Program Watershed Resiliency and	Eco Action	\$ 100,000	19/05/2015	31/03/2018
Restoration Program  National Wetland Conservation	WRRP	1,445,000	01/04/2015	31/03/2019
Fund	NWCF	534,254	05/05/2015	31/03/2018
Environmental Damages Fund -1 Alberta Environment - operating	EDF	57,558	01/08/2015	31/10/2016
grant Watershed Resiliency and	General Fund	425,000	4/1/2016	3/31/2017
Restoration Program Modeste	WRRP M	100,000	01/04/2016	31/03/2018
Environmental Damages Fund -2	EDF 2	147,000	4/1/2016	3/31/2018
Total	W	\$ 2,808,812		

#### 7. INTERNALLY RESTRICTED FUND

In July 21, 2010, the Board designated \$50,000 of contingency fund for operating costs that will incur at the time of ceasing the society's operation. The Board approved the transfer from the general fund into the contingency fund.

#### **Notes to Financial Statements**

#### Year Ended March 31, 2017

#### CONTRIBUTED SERVICES IN-KIND

The City of Edmonton and EPCOR provided in-kind support for board meetings, staff time and monitoring activities.

During the year, the society held number of board meetings and Steering Committee meetings on various projects. The value of contributed services are recognized as an estimation of \$500 per member per meeting day plus \$250 half day preparations per meeting.

	_	2017	2016
The City of Edmonton EPCOR	\$	94,000 148,896	\$ 94,000 148,896
	-	242,896	242,896
Board meetings - NSWA		70,000	91,500
Headwaters Alliance		88,750	21,000
Living in the Shed Committee		8,533	32,900
Mayatan Lake Management Association		4,000	10,680
Education Forum Speakers		16,000	-
Sturgeon River Watershed SC and TAC		35,000	99,750
Vermilion River Watershed Management Project		·	•
Implementation Team		78,500	54,250
Alberta Environment and Parks		28,000	=
		328,783	310,080
Total contributed services In-Kind	\$	571,679	\$ 552,976

The prior year comparative figures have been modified by excluding the vehicle mileage and have been reclassified to conform to the current year's presentation.

#### LEASE COMMITMENTS

The society has a long term lease with respect to its premises and computer equipments. The premises lease contains renewal options and provides for payment of utilities, property taxes and maintenance costs. Future minimum lease payments as at March 31, 2017, are as follows:

		Premises	Server	<u> P</u>	hotocopier
2018 2019 2020	\$	15,560 15,560 17,505	\$ 12,177 11,162	\$	2,965 2,965 2,965
2021	_	16,046		_	2,223
	\$	64,671	\$ 23,339	\$	11,118

#### 10. FINANCIAL INSTRUMENTS

The society is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the society's risk exposure and concentration as of March 31, 2017.

(continues)

# Notes to Financial Statements Year Ended March 31, 2017

#### 10. FINANCIAL INSTRUMENTS (continued)

#### (a) Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The society is exposed to credit risk from customers. In order to reduce its credit risk, the society reviews a new customer's credit history before extending credit and conducts regular reviews of its existing customers' credit performance. An allowance for doubtful accounts is established based upon factors surrounding the credit risk of specific accounts, historical trends and other information. The society has a significant number of customers which minimizes concentration of credit risk.

Unless otherwise noted, it is management's opinion that the society is not exposed to significant other risks arising from these financial instruments.

# NORTH SASKATCHEWAN WATERSHED ALLIANCE Vermilion River Watershed Alliance (VRWA)

(Schedule 1)

		WRRP	NWCF Eco Action		co Action	2017		2016	
REVENUES									
Contribution - grants Interest income	\$	593,094 2,484	\$ 179,000 10	\$	40,000 6	\$	812,094 2,500	\$	329,916 887
		595,578	179,010		40,006		814,594		330,803
EXPENSES									
Advertising and promotion		2,384	i i		X#		2,384		4,800
Meetings and conventions		2,669	-		2.4		2,669		4,709
Printing and reproduction		5,350	I <del>E</del>		1,249		6,599		1,452
Professional and consulting fees		40,108	179,250		27,435		246,793		285,547
Restoration work		134,329	€		12,000		146,329		
Salaries and benefits		78,975	=		2.5		78,975		28,535
Office supplies		1,964	=		643		2,607		2,941
Telephone and internet		<sup>'</sup> 6	<del></del>		125		131		-
Travel and accommodation		7,846	₩.		376		8,222		4,242
Website costs		28,000	=======================================		-		28,000		- 24
	_	301,631	179,250		41,828		522,709		332,226
INCOME (LOSS) FROM OPERATIONS	\$	293,947	\$ (240)	\$	(1,822)	\$	291,885	\$	(1,423)

# NORTH SASKATCHEWAN WATERSHED ALLIANCE Sturgeon River Watershed Alliance (SRWA)

(Schedule 2)

	SI	RWMP	EDF	 EDF-2	ACP	2017	2016
REVENUES							
Contribution - grants	\$		\$ 19,187	\$ 4,950	\$ -	\$ 24,137	\$ 38,371
Interest income			10	97	<u> </u>	10	8
Reimbursements			-	-	28,788	28,788	-
	:		19,197	4,950	28,788	52,935	38,379
EXPENSES							
Printing and reproduction		-	-	178	=	178	: <b>⊕</b> :
Professional and consulting fees		-	19,197	4,057	28,005	51,259	47,513
Salaries and benefits	:				-	15 <b>4</b> 8	42,000
	-	3#6	 19,197	4,235	28,005	51,437	89,513
INCOME (LOSS) FROM							
OPERATIONS	\$		\$ -	\$ 715	\$ 783	\$ 1,498	\$ (51,134)

## Clearwater County

## Councilor and Board Member Remuneration Statement

For the Year of $\dots 201.7\dots$	For	the	Year	of	201.7	
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Name of Councilor / Board Member ..... Pat Alexander .....

#### **Payment Periods**

January

**February** 

May

June

March

April

July

August

September

October

November

December

Supervision Rate – \$550.00 Monthly Reeve Supervision Rate - \$850.00 Monthly

	220010 2242	CI VISIOII ACHU	4000000	IVACIALITY			
Date	Type of Meeting Attended	First 4 Hours \$159.00	Next 4 Hours \$126.00	Next 4 Hours \$126.00	Regular Council Meeting \$288.00	Lunch \$16.00	Mileage @ \$0.54 / km
June 1	FCM	X	X	X			
June 2	FCM	X	X	X			
June 3	FCM	X	X				
June 4	FCM	X	X				
June 5	FCM	X	X	X		X	211
June 6	IDP	X	×				74
June 8	Reg Fire	X					74
June 9	WRSD Retirement	X					216
June 10	Rocky Parade						74
June 11	AB Muni Affairs Fire	X				X	183
June 13	Council				X		74
June 15	ICC	X					74
June 19	A. + P.	X	X				74
June 21	RPAP	X					74
June 22	NSWA AGM	X	X				

{more Space on Back of Page}

### **Remuneration Calculation**

Meetings @ \$159.00= 2544.00 Meetings @ \$126.00= 1386.00	1416	Kms @ \$0.54= 764.64 Lunch @ \$16.00= 38.00
TOTAL= 5356,00		TOTAL= 796.64

Signature {Councilor / Board Member}

Mex	ander - June 201	- Page 2 -					
Date	Type of Meeting Attended	First 4 Hours \$159.00	Next 4 Hours \$126.00	Next 4 Hours \$126.00	Regular Council Meeting \$288.00	Lunch \$16.00	Mileage @ \$0.54/ km
June 27	Council				x		74
June 28	Tri-Council	X	x				74
June 29	Canada 150 Banquet	X					74
June 30	DTHS Grad	X					66
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